

Sector Thematic

Indian IT

Indian IT: expanding centre of gravity

"Cash flow is a fact, profit is an opinion." We evaluate the sector's balance sheet strength to deconstruct value by testing scenarios of growth-time and capital allocation. Indian IT's centre of gravity is expanding beyond the tier-1s as mid-tier exhibit greater symmetry and reversion to growth premium. Despite the sector's recent re-rating to +2-SD, current valuations imply only ~5% 10-year CAGR for tier-1s. We extend our positive view based on the anatomy of value and positive demand drivers.



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IT Sector

Indian IT: expanding centre of gravity

We maintain our positive outlook on the sector despite the sector recently rerating to +2-SD valuations. The centre of gravity is expanding beyond just the tier-1s, as mid-tiers are showing symmetry in balance sheet metrics (and reverting to growth premium). Core strengths across the sector include (1) low cyclicality supported by high-annuity/client longevity, diversified industry verticals, growth drivers across cycles and large TAM and (2) strong cash generation and capital allocation. In this note, we have assessed the sector's capital allocation and used multiple scenarios (growth-time, payout, and work-from-home or WFH) to deconstruct value.

We believe that the sector is poised for higher multiples, led by (1) the longevity of high-growth period (current valuations imply ~5% 10-year CAGR) with 'multi-year' growth tailwind from the economic crisis, (2) the continuity of high (increasing) payouts, and (3) global 'best in class metrics' across growth, free cash generation, and balance sheet strength. We reckon that the sector (including mid-tier) can command multiples higher than historical averages, supported by the sector's resilience and growth longevity (in some cases anti-fragility).

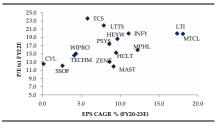
- P/E multiple expansion drivers in place—growth longevity, higher payout, WFH: Key inferences from the two-stage DDM for the sector and payout and WFH sensitivity on return ratios are: (1) multiples can expand from 19.5x to 23x if the high-growth period extends from five years to ten, (2) multiples can expand from 18x to 20.5x with payout increasing from 50% to 100% for a 5-year high growth of 10%, (3) TCS' performance will be RoE accretive at >2.2% growth with 90% payout, and INFY's performance will be RoE accretive at >4.5% growth with 85% payout, at ceteris paribus. Also, the sensitivity to lower Capex will be RoE accretive by 235bps over FY20-23E, assuming WFH at 50% and 5% revenue growth for TCS, and accretive by 360bps, assuming 75% WFH.
- The anatomy of value—strong pedigree vs. global peers: Indian IT has a strong pedigree, which is reflected in its global 'best-in-class' metrics of capital allocation, balance sheet strength & efficiency and lower capital requirements. These are premised on (1) lower Capex and acquisition intensity (yet higher growth) than global peers, (2) strong payout/FCF and higher cash position, (3) higher asset turns and lower risk from intangibles and goodwill impairment.
- Demand drivers in place: Key highlights from MD&A assessment include the following: (1) demand is expected to increase for services around digital channels, collaboration and workplace transformation, (2) pipeline is expanding in areas of cloud, workplace transformation, cost efficiency and automation, (3) companies have adopted remote management of upstream processes such as solutioning, requirements workshop and service transitions are done virtually without impact on productivity, leading to on track contractual commitments and go-live dates.
- The upside case: Despite the recent re-rating in the sector (one-year fwd reached +2SD), reverse DCF based on current price implies: (1) TCS/INFY growth at 6.9/6.7% over FY23-30 and HCLT/WPRO/TECHM growth at a modest 5.1%/4.4%/5.8% and (2) Mphasis appears most attractive with implied growth of -0.6% over FY23-30. PSYS and TELX are candidates for a higher payout, based on the disconnect between current efficiencies and high cash. Upgrades include TCS (ADD), Persistent Systems (ADD) and Cyient (ADD).

Top Picks: INFY, HCLT, LTI, MPHL and SSOF

Company	CMP* (Rs)	RECO	TP (Rs)
TCS	2,249	ADD	2,325
Infosys	949	BUY	1,075
HCL Tech	706	BUY	770
Wipro	273	ADD	295
Tech Mahindra	733	BUY	820
LTI	2,368	ADD	2,750
Mphasis	1,199	BUY	1,450
Mindtree	1,163	ADD	1,240
LTTS	1,605	REDUCE	1,395
Hexaware	419	REDUCE	385
Persistent	1.040	ADD	1,105
Cyient	389	ADD	410
Zensar	180	ADD	200
Sonata	313	BUY	370
Majesco	750	BUY	1,050
Mastek	728	BUY	815

*CMP as on 21st Aug 2020





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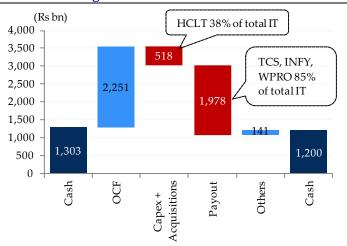
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Focus Charts

Cash flow bridge over FY18-20 for IT sector



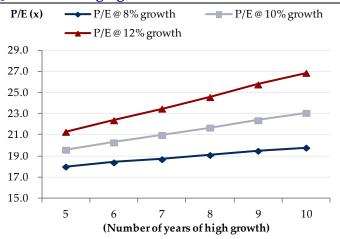
Source: Company, HSIE Research

Implied growth FY20-30 using reverse DCF

Company	USD Revenue Growth Rate % FY20-23E	Implied Growth FY20-30E via Reverse DCF	Implied USD Revenue Growth for FY23-30E
TCS	3.1%	5.8%	6.9%
Infosys	6.8%	6.7%	6.7%
Wipro	0.7%	3.3%	4.4%
HCL Tech	5.5%	5.2%	5.1%
TechM	2.2%	4.7%	5.8%
LTI	11.6%	6.2%	4.0%
Mphasis	7.1%	1.6%	-0.6%
Mindtree	4.7%	7.3%	8.5%

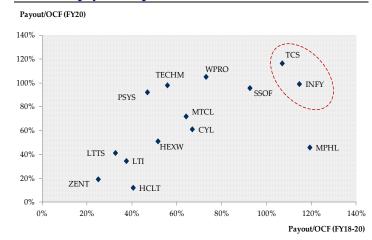
Source: HSIE Research; Terminal growth 4% beyond FY30E

P/E multiple Scenario based on Longevity & Quantum of High growth



Source: HSIE Research; Based on 2-stage DDM factoring stable growth of 4% and Required rate of return at 10.5%

IT sector payout dispersion: TCS, INFY ahead



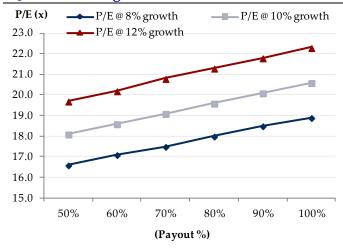
Source: Company, HSIE Research

WFH and growth sensitivity on TCS' RoE (RoE increase in bps over FY20-23)

			WFH%	
		25%	50%	75%
vth %	5.0%	115	235	359
wth	7.5%	170	350	540
Grow	10.0%	224	464	722

Source: HSIE Research; WFH implies work from home

P/E multiple Scenario based on Payout and Quantum of High Growth



Source: HSIE Research; Based on 2-stage DDM factoring stable growth of 4% and Required rate of return at 10.5%



Indian and Global Tech Financial metrics comparison

		Indi	an IT serv	vices		Glol	al IT ser	vices		BigT	ech (FAN	IGA)	
Parameters	TCS	INFY	WPRO	HCLT	TechM	ACN	CTSH	CAP	AAPL	MSF T	GOO GL	AMZ N	FB
Revenue CAGR % 3Y	7.8%	7.7%	1.5%	12.5%	6.0%	7.5%	7.6%	5.8%	6.5%	14.0%	21.5%	27.3%	36.8%
Revenue USD bn	20.9	12.1	8.1	9.4	4.9	43.2	16.8	16.4	260.2	143.0	161.9	280.5	70.7
EBIT Margin %	24.6%	21.3%	16.6%	19.6%	11.6%	14.6%	14.6%	10.1%	24.6%	37.0%	22.2%	5.2%	33.9%
PAT USD bn	4.3	2.2	1.3	1.5	0.6	4.8	1.8	1.0	55.3	44.3	34.3	11.6	18.5
PAT CAGR % 3Y	7.1%	4.6%	6.4%	10.7%	14.8%	7.5%	7.6%	5.8%	6.5%	14.0%	21.5%	27.3%	36.8%
Market Cap USD bn	112.5	53.7	20.8	25.5	9.4	154.4	36.6	22.8	2,160	1,610	1,070	1,650	761
P/S (x)	5.4	4.4	2.6	2.7	1.9	3.6	2.2	1.4	8.3	11.3	6.6	5.9	10.8
TTM P/E (x)	27	24	16	16	15	31	21	24	37	36	34	61	32
Asset Turns (x)	8.3	5.5	6.5	8.7	6.7	31.1	12.8	9.4	7.0	3.2	2.2	3.9	2.0
Incremental Asset Turns (x) FY17-20	4.2	2.3	2.7	1.1	3.2	2.8	2.2	1.5	1.7	1.8	1.7	2.6	1.7
Goodwill & Intangibles % of Total Assets	1.7%	7.9%	16.2%	35.4%	9.3%	20.8%	31.0%	45.8%	9.7%	16.7%	14.8%	6.6%	14.7%
Du Point Analysis													
Profit Margin %	20.6%	18.1%	15.9%	15.7%	11.5%	11.1%	11.0%	6.1%	21.2%	31.0%	21.2%	4.1%	26.1%
Asset Turnover (x)	1.3	1.0	0.8	0.9	1.0	1.5	1.0	0.8	0.8	0.5	1.1	1.2	0.5
Equity multiplier (x)	1.4	1.4	1.4	1.8	1.7	2.4	1.4	2.3	3.4	2.7	0.8	4.3	1.4
RoE %	37.3%	25.2%	17.3%	23.9%	20.2%	38.6%	16.4%	10.7%	55.9%	40.1%	18.1%	21.9%	20.0%
OCF/EBIT %	84%	89%	106%	96%	102%	105%	102%	125%	109%	115%	152%	265%	151%
FCF/PAT %	90%	85%	86%	49%	70%	101%	81%	116%	105%	96%	83%	166%	112%
Capex + Acq as a % of Revenue	2.1%	3.6%	4.1%	11.3%	3.7%	4.1%	6.0%	5.7%	4.3%	12.6%	16.1%	6.9%	22.1%
Total Payout USD bn	5.0	2.3	1.5	0.2	0.6	4.6	2.7	0.5	81.0	38.1	18.4	0.0	4.2
Total Payout/OCF (%)	116%	99%	105%	12%	98%	69%	108%	23%	117%	63%	34%	0%	12%
Total Payout/FCF (%)	129%	123%	136%	30%	143%	94%	181%	42%	139%	89%	65%	0%	20%
Total Payout/Net Profit (%)	117%	104%	117%	15%	101%	95%	147%	49%	147%	86%	54%	0%	23%
Rev/Employee (USD 000)	46.7	49.9	44.5	62.6	39.3	87.8	57.4	74.7	1,899	877	1,361	352	1,573
EBIT/Employee (USD 000)	11.5	10.7	7.4	12.3	4.6	12.8	8.4	7.6	467	325	302	18	534
Fixed Asset/Employee (USD 000)	5.6	9.1	6.8	7.2	5.8	2.8	4.5	7.9	273	271	619	91	786
Debtor Days (billed)	71	74	66	73	75	68	71	87	64	82	57	27	49
Net Cash & Cash Eq (USD bn)	5.9	3.6	3.2	1.0	0.9	6.3	2.7	-1.0	103.8	73.2	115.1	31.6	54.9
Net Cash as % of Net Worth	52%	42%	42%	14%	30%	44%	25%	-10%	115%	62%	57%	51%	54%
Net Cash as % of Total Assets	37%	30%	29%	9%	18%	21%	17%	-5%	31%	24%	75%	14%	41%
Net Cash as % of Market Cap	5%	7%	15%	4%	9%	4%	7%	-4%	5%	5%	11%	2%	7%

Source: Company, Bloomberg, HSIE Research, USD-INR @75

 $Data\ for\ financial\ year-end\ March-20\ for\ Indian\ IT,\ Aug-19\ for\ ACN,\ Sep-19\ for\ AAPL,\ June-20\ for\ Microsoft,\ March-20\ for\ DXC\ and\ rest\ all\ Dec-19.$

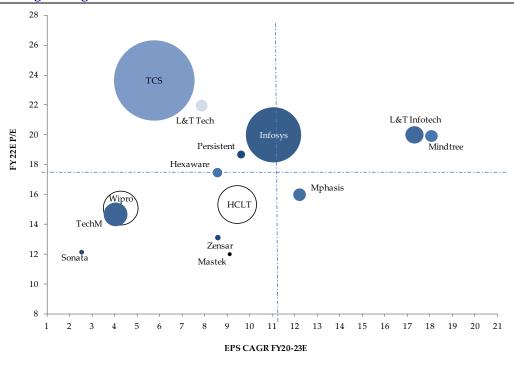


IT sector valuation universe

Company	MCap	CMP	RECOL			EPS (Rs) P/E (x)			Rol	E (%)		\$ Rev CAGR%	EPS CAGR%					
	(Rs bn)	(Rs)	(Rs)		FY20	FY21E	FY22E	FY23E	FY20	FY21E	FY22E	FY23E	FY20	FY21E	FY22E	FY23E	FY20-23E	FY20-23E
TCS	8,438	2,249	2,325	ADD	86.2	82.2	95.1	102.0	26.1	27.4	23.6	22.1	37.3	36.5	41.1	42.1	3.1	5.8
Infosys	4,029	949	1,075	BUY	38.6	42.3	47.5	52.9	24.6	22.4	20.0	17.9	25.2	26.2	27.0	27.4	6.8	11.1
HCL Tech	1,916	706	770	BUY	40.8	41.3	46.1	53.4	17.3	17.1	15.3	13.2	23.8	20.6	20.8	21.7	5.5	9.4
Wipro	1,559	273	295	ADD	17.0	16.7	18.1	19.3	16.0	16.4	15.1	14.1	17.3	16.8	17.6	18.1	0.7	4.3
TechM	707	733	820	BUY	48.3	43.4	50.0	54.4	15.2	16.9	14.7	13.5	20.2	16.9	18.1	18.3	2.2	4.0
Tier-1 IT Median									17.3	17.1	15.3	14.1	23.8	20.6	20.8	21.7	3.1	5.8
LTI	412	2.368	2,750	ADD	87.3	98.0	118.4	141.0	27.1	24.2	20.0	16.8	29.5	28.7	28.8	28.4	11.6	17.3
Mphasis	223		1,450		61.3	61.5	75.0	86.7	19.6	19.5	16.0	13.8	20.6	18.9	20.9	21.6	7.1	12.2
Mindtree	192		1,240		40.5	50.5	58.4	66.6	28.7	23.0	19.9	17.5	19.5	24.4	24.3	23.8	4.7	18.1
L&T Tech	167	1,605	1,395	REDUCE	71.9	55.5	73.1	90.2	22.3	28.9	21.9	17.8	28.6	19.4	22.2	23.6	4.8	7.9
Hexaware*	125	419	385	REDUCE	21.5	22.0	24.0	27.5	19.5	19.1	17.4	15.2	24.9	22.2	21.4	21.6	9.2	8.6
Persistent	79	1,040	1,105	ADD	47.0	52.3	55.7	61.9	22.1	19.9	18.7	16.8	14.4	15.8	15.1	15.2	9.2	9.6
Cyient	43	389	410	ADD	33.9	26.2	30.9	34.0	11.5	14.9	12.6	11.5	14.5	11.0	12.3	12.9	-1.3	0.1
Zensar	41	180	200	ADD	11.7	11.1	13.7	15.0	15.3	16.2	13.1	12.0	12.9	11.4	13.1	13.4	0.7	8.6
Sonata	32	313	370	BUY	26.7	21.8	25.7	28.7	11.7	14.3	12.1	10.9	38.5	31.9	33.5	33.3	1.0	2.5
Majesco	21	750	1,050	BUY	19.4	25.7	30.8	43.7	38.7	29.2	24.4	17.2	7.9	9.9	10.9	13.8	13.3	31.2
Mastek	18	728	815	BUY	51.5	55.9	60.8	66.9	14.1	13.0	12.0	10.9	17.4	18.7	17.7	17.1	16.1	9.1
Tier-2 IT AVG									21.0	20.2	17.1	14.6	20.8	19.3	20.0	20.4	6.9	11.4
Tier-2 IT Median									19.6	19.5	17.4	15.2	19.5	18.9	20.9	21.6	7.1	9.1
Company	MCap (USD bn)	CMP USD	TP	RECO			USD)				E (x)				E (%)		\$ Rev CAGR%	EPS CAGR%
														FY21E			FY20-23E	FY20-23E
Accenture	158	237	NA	NR	7.4	7.6	8.1	9.0	32.3	31.1	29.2	26.5	38.6	32.8	30.1	29.1	NA	6.8
Cognizant	36	66	NA	NR	4.0	3.5	4.0	4.4	16.5	18.6	16.6	14.9	16.4	15.3	17.2	16.8	NA	3.3
Capgemini [^]	19	114	NA	NR	6.8	6.4	7.6	8.7	16.9	17.8	15.1	13.2	10.8	11.7	13.3	13.9	NA	8.6
Global IT AVG									21.9	22.5	20.3	18.2	21.9	19.9	20.2	19.9	NA	6.2
Global IT Median									16.9	18.6	16.6	14.9	16.4	15.3	17.2	16.8		6.8

Source: HSIE Research, Bloomberg, *Dec YE, ^CMP, MCap and EPS in EUR terms, CMP as on 21st Aug 2020

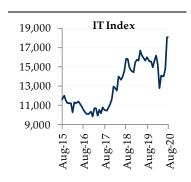
IT sector P/E and EPS growth grid



Source: HSIE Research, Note: Size of Bubble represents M-cap

Mid-tier IT revenue growth expected to outperform
Tier-1 by ~300bps over
FY20-23E (including
~350bps in FY21) as
compared to ~340bps over
the past four years
(~180bps in FY20)

IT index is up 29% in 3M period, 13% in 1Y and has outperformed NIFTY in past 3/10 years



Stock performance (%)

Companies	1M (%)	3M (%)	6M (%)	12M (%)	3Yr (%)	5Yr (%)	10Yr (%)
TCS	2.6	11.3	4.3	1.5	76.5	61.0	396.1
Infosys	3.4	37.1	19.1	16.3	101.0	53.0	154.3
HCL Tech	8.6	33.1	16.1	30.9	57.1	41.2	592.1
Wipro	2.8	44.7	11.3	2.7	10.6	9.8	54.9
TechM	18.6	38.4	-11.6	7.5	65.1	30.7	702.1
LTI	1.7	32.7	18.2	48.7	224.7	NA	NA
Mphasis	20.5	42.8	33.2	24.4	95.3	150.7	77.7
Mindtree	14.8	30.5	10.8	67.7	150.7	61.7	806.2
LTTS	13.3	43.0	-7.9	2.6	120.8	NA	NA
Hexaware	17.9	78.0	15.7	11.4	56.8	60.6	1029.8
Persistent	45.5	98.2	45.0	82.0	60.2	41.7	314.0
Cyient	30.7	105.8	-11.2	-11.7	-26.2	-32.4	149.7
Zensar	28.2	107.3	20.9	-16.5	15.1	0.6	445.9
Sonata	30.9	58.2	-7.9	-0.8	101.4	104.8	578.9
Majesco	76.1	167.1	90.8	81.9	148.5	166.4	184.8
Mastek	58.1	207.1	73.5	136.9	177.9	342.5	160.8
NSE IT	4.5	29.3	13.9	13.1	71.9	51.3	234.7
Nifty 50	4.0	26.1	-1.0	13.1	29.0	57.5	157.7

Source: Bloomberg, HSIE Research, CMP as on $21^{\rm st}$ Aug 2020

Note:

Green indicates out-performance to Nifty 50 during the respective period Red indicates under-performance to Nifty 50 during the respective period



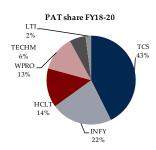
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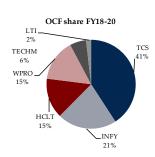
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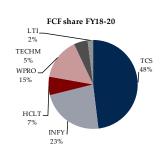


Revenue share FY18-20 LTI 2% TCS TECHM 9% WPRO 15%

HCLT





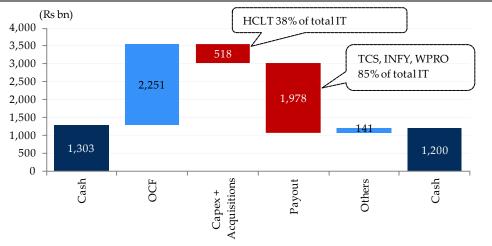


Capital allocation and cash generation: the bedrock of value

Capital allocation to earn a return on capital that is higher than the cost of capital determines value. IT sector is a 'cash-generating machine' with a strong combination of (1) low business cyclicality (+/-1 SD growth range of 6.5-10.9% over the past eight years), supported by high-annuity/client longevity, diversified verticals, growth drivers across cycles and large TAM; (2) low capital requirements and high return on capital with negligible leverage (gross debt/EBITDA <0.2x for tier-1)

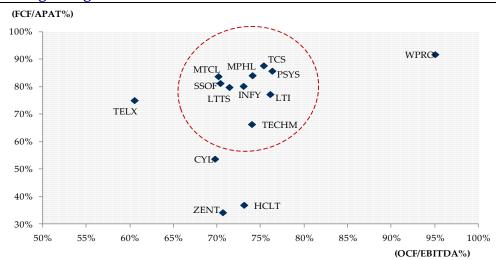
We have assessed the IT sector's capital allocation and used various scenarios to deconstruct value. Key highlights include (1) strong cash generation (both OCF and FCF) in the sector with limited outliers – WPRO/TCS score high within tier-1s and PSYS/MPHL/MTCL within mid-tier, (2) significant improvement in payout (>2.5x in 3 years) with payout/OCF increasing from 44% in FY17 to 88% in FY20; tier-1 IT payout/FCF increased from 62% in FY17 to 121% in FY20 and mid-tier increased from 45% to 77% (tier-1 IT payout comparable to global peers with only Cognizant ahead and Apple from BigTech)

Cash flow bridge over FY18-20 for IT sector



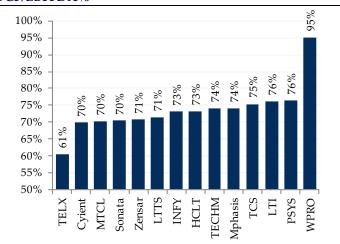
Source: Company, HSIE Research

Strong cash generation with limited outliers (FY18-20)

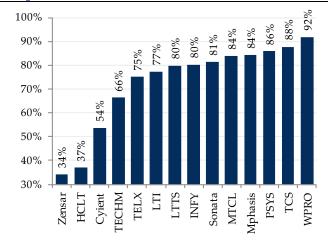




Strong and stable band of cash generation over FY18-20: OCF/EBITDA%



Acquisition and Capex intensity leading to dispersion (FY18-20): FCF/APAT



Source: Company, HSIE Research

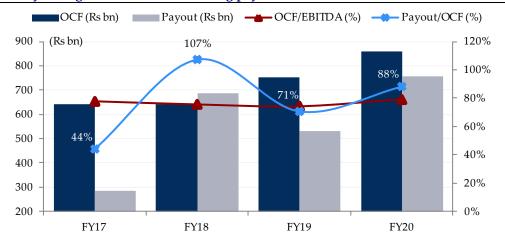
Source: Company, HSIE Research

Payout share FY18-20 TECHM 4% TCS 49%

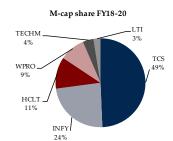
HCLT

INFY

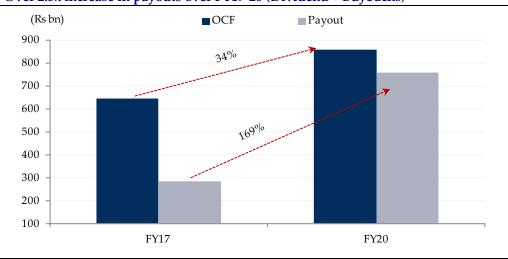
Steady OCF generation and increasing payout trend



Source: Company, HSIE Research

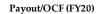


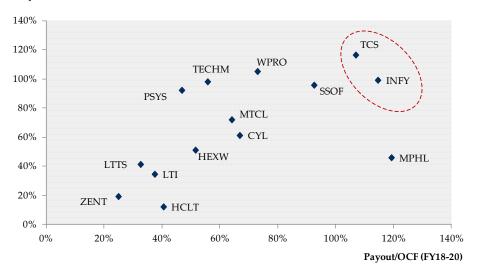
Over 2.5x increase in payouts over FY17-20 (Dividend + Buybacks)





IT sector payout dispersion: TCS, INFY ahead





Source: Company, HSIE Research

(Rs bn) Payout Trend ■ TCS ■ INFY ■ HCLT ■ WPRO ■ TECHM 800 9 600 116 17 500 400 200 12 34 200 69 268 275 377

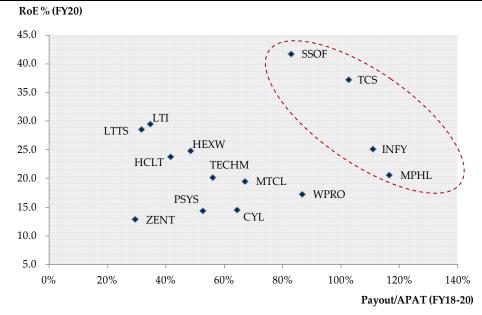
FY18

FY19

FY20

FY17

IT sector RoE and payout grid



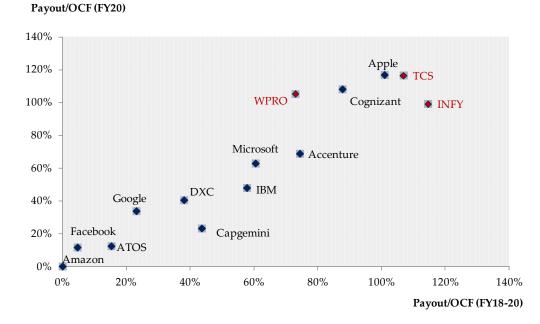


Global IT services and BigTech sector payout dispersion

Apple payout has increased significantly over the past three years corresponding with increase in multiples, TCS and INFY ahead in

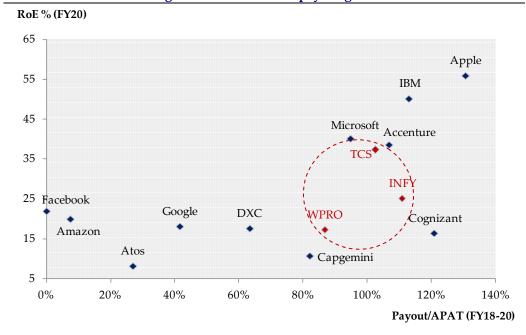
payout/OCF

BigTech has lower payout than Global IT Services on higher reinvestment/growth dispersion



Source: Company, HSIE Research

Global IT services and BigTech sector RoE and payout grid





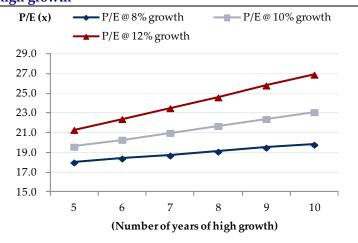
P/E expansion drivers in place: longevity of high growth and payout

PE multiples limit the valuation exercise to how similar assets are priced. While PE multiples are an efficient shorthand tool (yet myopic) to determine value, factoring only empirical trends in multiples may lead to missing the woods for the trees. We have used a two-stage dividend discount model to deconstruct valuation scenarios, factoring in terminal growth at 4% and cost of capital at 10.5%. The sensitivity of the implied P/E multiples is not just based on growth, but also the longevity of the highgrowth period and the quantum of payout.

We believe that the sector is poised for higher multiples, led by the longevity of high-growth (higher than terminal growth) period and continuity of high payouts.

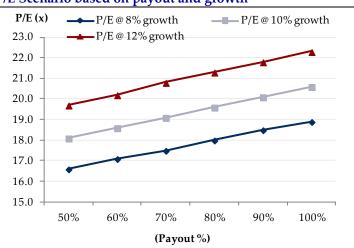
These are premised on other more static variables that are expected to remain at long-term averages such as operating margin, OCF generation, Capex intensity. Key inferences that can be drawn are: (1) multiples can expand from 19.5x to 23x if the high-growth (10%) period increases from five years to ten years, (2) multiples can expand from 18x to 20.5x with payout increasing from 50% to 100% for a 5-year high growth of 10%, (3) TCS' performance will be RoE accretive at >2.2% growth with 90% payout, and INFY's performance will be RoE accretive at >4.5% growth with 85% payout, at ceteris paribus.

P/E Ratio Scenario based on longevity and quantum of high growth



Source: HSIE Research; Assumptions: Required rate of return 10.5% and stable growth rate of 4%

P/E Scenario based on payout and growth



Source: HSIE Research; Required rate of return 10.5%, stable growth 4%

P/E Ratio Scenario based on longevity and quantum of high growth

Longevity of High growth (Years)	P/E @ 8% growth	P/E @ 10% growth	P/E @ 12% growth
5	18.0	19.6	21.3
6	18.4	20.3	22.4
7	18.7	21.0	23.5
8	19.1	21.7	24.6
9	19.5	22.4	25.8
10	19.8	23.1	26.9

Source: HSIE Research; Based on 2-stage DDM factoring stable growth of 4% and Required rate of return of 10.5%

P/E Scenario based on payout and growth

Payout %	P/E @ 8% growth	P/E @ 10% growth	P/E @ 12% growth
50%	16.6	18.1	19.7
60%	17.1	18.6	20.2
70%	17.5	19.1	20.8
80%	18.0	19.6	21.3
90%	18.5	20.1	21.8
100%	18.9	20.6	22.3

Source: HSIE Research; Based on 2-stage DDM factoring stable growth of 4% and Required rate of return of 10.5%



RoE sensitivity to payout: TCS and INFY

FY23 RoE sensitivity to payout and revenue/EPS growth for TCS (FY20 RoE 37.3%)

			Payout	(%)	
		85%	90%	95%	100%
3	2.5%	36.0%	37.6%	39.4%	41.4%
h (%)	5.0%	38.4%	40.3%	42.3%	44.5%
Growth	7.5%	41.0%	41.8%	45.3%	51.3%
Ę.	10.0%	43.7%	45.9%	48.4%	56.3%

Source: HSIE Research; coloured portion represent ROE sensitivity

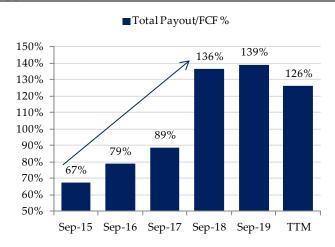
FY23 RoE sensitivity to payout and revenue/EPS growth for INFY (FY20 RoE 25.2%)

			Payout	(%)	
		70%	75%	80%	85%
	2.5%	22.6%	23.2%	23.9%	24.6%
(%) u	5.0%	24.1%	24.8%	25.5%	26.3%
Growth	7.5%	25.6%	26.4%	27.2%	28.1%
Ğr	10.0%	27.3%	28.1%	29.0%	30.0%

Source: HSIE Research; coloured portion represent ROE sensitivity

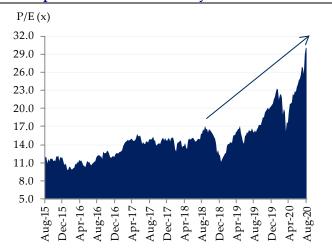
Apple case study: increase in payout and P/E expansion over the past three years

Apple Total Payout/FCF has increased by 1.7x



Source: Company, HSIE Research

P/E expansion over the last two years



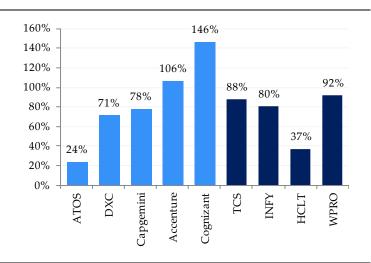
Source: Bloomberg, HSIE Research



Indian IT in line with global benchmarks

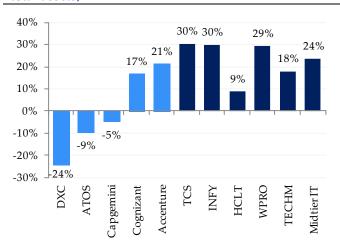
Indian IT has strong pedigree reflected in its global best-in-class metrics of capital allocation, balance sheet strength & efficiency, lower capital requirements. These attributes of relatively stronger metrics support the sector's resilience and longevity (in some cases, **anti-fragility**). Some metrics that reflect the sector's relative strength include: (1) net cash as a percentage of total assets average 25% for tier-1 IT (Accenture/Cognizant at 21/17% and others with net debt), (2) lower Capex intensity at 3.1% of revenue (4.6% including HCLT) than global peers' average of 4.9%, (3) stronger average payout at 110% of FCF (past three years) as compared to 85% for global peers (average of Accenture, Cognizant, Capgemini, DXC, Atos), and (4) intangibles and goodwill as a percentage of total asset average at ~14% (9% ex-HCLT) as compared to 34% for global peers.

Payout/FCF (FY18-20) in line with global peers



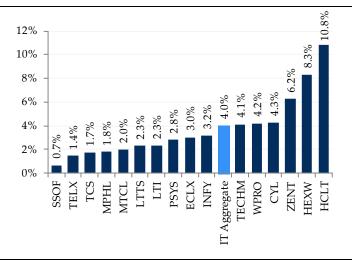
Source: Company, HSIE Research, Financial year ending data for global peers, Aug-19 for ACN, March-20 for DXC, and rest all Dec-19.

Stronger balance sheet vs. global peers (net cash % of total assets)



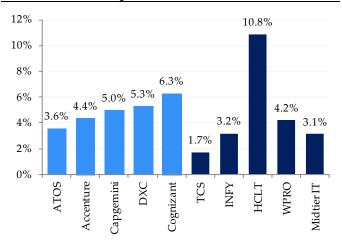
Source: Company, HSIE Research, Data as of financial year-end for global peers, Aug-19 for ACN, March-20 for DXC and rest all Dec-19.

Capex (including acquisitions) as % of revenue (FY18-20)



Source: Company, HSIE Research

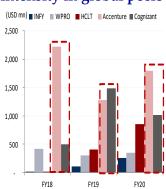
Capex + acquisition intensity lower for Indian IT (ex-HCLT) vs. Global peers



Source: Company, HSIE Research; Capex % of revenue FY18-20, Data as of financial year-end - Aug-19 for ACN, March-20 for DXC and rest all Dec-19.



Higher acquisition intensity in global peers



Indian IT buyback track record

Companies	Date	Buyback size (Rs bn)	% of shares bought back
TICS	Feb-17	160.00	3.0%
TCS	Jun-18	160.00	2.0%
INIEV	Aug-17	130.00	4.9%
INFY	Jan-19	82.60	2.4%
LICLT	May-17	35.00	2.5%
HCLT	Jul-18	40.00	2.6%
WDDO	Nov-17	110.00	, 7.1%
WPRO	Apr-19	105.00	5.4%
TECHM	Feb-19	19.56	2.1%
PSYS	Jan-19	2.25	3.8%
MPHL	Mar-17	11.03	8.3%
MIFFIL	Aug-18	9.88	3.8%
MTCL	Jun-17	2.70	2.6%
CYL	Feb-19	2.00	2.5%
	Apr-19	2.62	4.5%
ECLX	Jan-18	2.58	3.2%
	Oct-16	2.34	2.9%
NITEC	Dec-19	3.37	3.0%

Source: Company, HSIE Research

Recent acquisitions by Indian IT

InfosysSimplus (Outbox Systems Inc)Salesforce services250HCL TechSankaip SemiconductorTech Design26HCL TechCisco's Self-Optimizing Network (SON) technologyTelecom Network Engineering49WiproInternational TechneGroup IncorporatedEngineering services45WiproIVIA Servigos De Informótica LtdaIT services22Wipro4C NV and its subsidiaries ("4C")Salesforce services75TechMInfotek & VitaranLogistics & Asset tracking2TechMObjectwisc Consulting GroupPega services2TechMMad*PowDesign services25TechMBORN GroupDesign services95TechMCerium SystemsEngineering services48TechMZen3 InfosolutionsAI, Cloud & DevOps services64L&T InfotechPowercloud Technologies Pvt LtdCloud & Managed services15L&T InfotechLymbycAI led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25	Company	Target Company	Domain	Purchase Consideration (USD mn)
HCL Tech Sankaip Semiconductor Tech Design 26 HCL Tech Cisco's Self-Optimizing Network (SON) technology Telecom Network Engineering 49 Wipro International TechneGroup Incorporated Engineering services 45 Wipro IVIA Servigos De Informótica Ltda IT services 22 Wipro 4C NV and its subsidiaries ("4C") Salesforce services 75 TechM Infotek & Vitaran Logistics & Asset tracking 2 TechM Objectwisc Consulting Group Pega services 25 TechM Mad*Pow Design services 25 TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 15 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc AI led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 11 Majesco InsPro Technologies 5aaS Solutions 12	Infosys	ABN AMRO Stater	ВРО	143
HCL Tech Cisco's Self-Optimizing Network (SON) technology Telecom Network Engineering 49 Wipro International TechneGroup Incorporated Engineering services 45 Wipro IVIA Servigos De Informética Ltda IT services 22 Wipro 4C NV and its subsidiaries ("4C") Salesforce services 75 TechM Infotek & Vitaran Logistics & Asset tracking 2 TechM Objectwisc Consulting Group Pega services 2 TechM Mad*Pow Design services 25 TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc AI led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions In IT services 11 Majesco InsPro Technologies 5	Infosys	Simplus (Outbox Systems Inc)	Salesforce services	250
WiproInternational TechneGroup IncorporatedEngineering services45WiproIVIA Servigos De Informótica LtdaIT services22Wipro4C NV and its subsidiaries ("4C")Salesforce services75TechMInfotek & VitaranLogistics & Asset tracking2TechMObjectwisc Consulting GroupPega services2TechMMad*PowDesign services25TechMBORN GroupDesign services95TechMCerium SystemsEngineering services48TechMZen3 InfosolutionsAI, Cloud & DevOps services64L&T InfotechPowercloud Technologies Pvt LtdCloud & Managed services15L&T InfotechLymbycAl led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25HexawareMobiquityDigital consulting182SonataGAPbusters Limited (GBW)ERP, CRM5SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	HCL Tech	Sankaip Semiconductor	Tech Design	26
WiproIVIA Servigos De Informótica LtdaIT services22Wipro4C NV and its subsidiaries ("4C")Salesforce services75TechMInfotek & VitaranLogistics & Asset tracking2TechMObjectwisc Consulting GroupPega services2TechMMad*PowDesign services25TechMBORN GroupDesign services95TechMCerium SystemsEngineering services48TechMZen3 InfosolutionsAI, Cloud & DevOps services64L&T InfotechPowercloud Technologies Pvt LtdCloud & Managed services15L&T InfotechLymbycAI led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25HexawareMobiquityDigital consulting182SonataGAPbusters Limited (GBW)ERP, CRM5SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	HCL Tech	Cisco's Self-Optimizing Network (SON) technology	Telecom Network Engineering	49
Wipro4C NV and its subsidiaries ("4C")Salesforce services75TechMInfotek & VitaranLogistics & Asset tracking2TechMObjectwisc Consulting GroupPega services2TechMMad*PowDesign services25TechMBORN GroupDesign services95TechMCerium SystemsEngineering services48TechMZen3 InfosolutionsAI, Cloud & DevOps services64L&T InfotechPowercloud Technologies Pvt LtdCloud & Managed services15L&T InfotechLymbycAl led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25HexawareMobiquityDigital consulting182SonataGAPbusters Limited (GBW)ERP, CRM5SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	Wipro	International TechneGroup Incorporated	Engineering services	45
TechM Infotek & Vitaran Logistics & Asset tracking 2 TechM Objectwisc Consulting Group Pega services 2 TechM Mad*Pow Design services 25 TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc Al led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	Wipro	IVIA Servigos De Informética Ltda	IT services	22
TechM Objectwisc Consulting Group Pega services 25 TechM Mad*Pow Design services 25 TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc Al led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	Wipro	4C NV and its subsidiaries ("4C")	Salesforce services	75
TechM Mad*Pow Design services 25 TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc Al led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	TechM	Infotek & Vitaran	Logistics & Asset tracking	2
TechM BORN Group Design services 95 TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc Al led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies 12	TechM	Objectwisc Consulting Group	Pega services	2
TechM Cerium Systems Engineering services 48 TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc Al led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	TechM	Mad*Pow	Design services	25
TechM Zen3 Infosolutions AI, Cloud & DevOps services 64 L&T Infotech Powercloud Technologies Pvt Ltd Cloud & Managed services 15 L&T Infotech Lymbyc AI led platform 5 L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	TechM	BORN Group	Design services	95
L&T InfotechPowercloud Technologies Pvt LtdCloud & Managed services15L&T InfotechLymbycAl led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25HexawareMobiquityDigital consulting182SonataGAPbusters Limited (GBW)ERP, CRM5SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	TechM	Cerium Systems	Engineering services	48
L&T InfotechLymbycAl led platform5L&T TechOrchestra TechnologyTelecom Network Engineering25HexawareMobiquityDigital consulting182SonataGAPbusters Limited (GBW)ERP, CRM5SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	TechM	Zen3 Infosolutions	AI, Cloud & DevOps services	64
L&T Tech Orchestra Technology Telecom Network Engineering 25 Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	L&T Infotech	Powercloud Technologies Pvt Ltd	Cloud & Managed services	15
Hexaware Mobiquity Digital consulting 182 Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	L&T Infotech	Lymbyc	Al led platform	5
Sonata GAPbusters Limited (GBW) ERP, CRM 5 Sonata Treeni Sustainability Solutions Inc IT services 1 Majesco InsPro Technologies SaaS Solutions 12	L&T Tech	Orchestra Technology	Telecom Network Engineering	25
SonataTreeni Sustainability Solutions IncIT services1MajescoInsPro TechnologiesSaaS Solutions12	Hexaware	Mobiquity	Digital consulting	182
Majesco InsPro Technologies SaaS Solutions 12	Sonata	GAPbusters Limited (GBW)	ERP, CRM	5
	Sonata	Treeni Sustainability Solutions Inc	IT services	1
Mastek Evosys Group Oracle services & ERP 65	Majesco	InsPro Technologies	SaaS Solutions	12
	Mastek	Evosys Group	Oracle services & ERP	65

Source: Company, HSIE Research, acquisitions since Apr-19



Higher capital allocation towards acquisitions by global peers

		ACCE	NTURE		
Acquisition	Domain	Acquisition	Domain	Acquisition	Domain
CreativeDrive	Digital Agency	Yesler	B2B Marketing services	Apis Group	Consultancy services
Organize Cloud Labs	ServiceNow implementation	ESR Labs	Automotive embedded software development	Sutter Mills	Digital Agency
PLM Systems	ER&D	Context Information	Cybersecurity services	Bow & Arrow	Digital Agency
Sentelis	Data consulting & engineering	Sierra-Cedar (select business)	Workday, Salesforce and U.S. MuleSoft practices	Nytec	ER&D
Gekko	AWS services	Mudano	BFSI data consultancy	Happen	Consultancy services
Byte Prophecy	Big data analytics	AlphaBeta Advisors	Consultancy services	INSITUM	Digital Agency
Kates Kesler	Design Agency	VanBerlo	Digital Agency	Pragsis Bidoop	Big data analytics
Callisto	Manufacturing systems consulting	Icon Integration	SAP practice	Analytics8	Big data analytics
Symantec Cyber Security services (Broadcom)	Cybersecurity services	Maihiro	SAP practice	Fairway Technologies	ER&D
NIKE Group	BFSI RegTech services	Clarity Insights	Data consulting	Parker Fitzgerald	BFSI risk advisory services
Revolutionary Security	Cybersecurity services	Silveo	SAP & Dassault consulting services	Northstream	Telecom consultancy
	COGNIZANT			CAPGEMINI	
Acquisition	Domain		Acquisition	Domain	
New Signature	Microsoft cloud solutions	3	WhiteSky Labs	Mulesoft services	
Collaborative Solutions	Workday services		Altran	ER&D	
Lev plus	Digital marketing		Advectas	Big data analytics	
El-Technologies	Salesforce services		Purpose	Digital Agency	
Code Zero	Salesforce services		KONEXUS Consulting	Energy consultancy services	
Contino	Digital services			_	

Source: Company, HSIE Research. acquisitions in TTM



Performance of key subsidiaries

Key subsidiaries that outperformed in FY20 include Diligenta for TCS (2.3% of revenue), Brilliant Basics for Infosys and Syncordis for LTI (1.7% of revenue). Subsidiaries that underperformed in FY20 included Appirio/TopCoder (1.7% of revenue), Designit (0.4% of revenue) and HPS (1.7% of revenue) for Wipro; CJS (3.4% of revenue), Comviva (2.2% of revenue) and Pininfarina (2% of revenue) for Tech Mahindra.

C	V C1111	Reve	enue (Rs 1	mn)	Growt	h (%)	% of Consol Revenue	
Company	Key Subsidiaries	FY18	FY19	FY20	FY19	FY20	FY19	FY20
	Diligenta Limited	17,560	30,120	36,660	71.5%	21.7%	2.1%	2.3%
TCS	TCS Japan	40,480	46,620	53,400	15.2%	14.5%	3.2%	3.4%
ics	TCS Canada Inc	42,870	50,060	56,860	16.8%	13.6%	3.4%	3.6%
	TCS China	5,580	7,380	6,990	32.3%	-5.3%	0.5%	0.4%
	Infosys BPM	30,610	39,320	45,950	28.5%	16.9%	5.6%	5.6%
	Edge Verve Systems Ltd	24,390	25,380	24,970	4.1%	-1.6%	3.6%	3.0%
	Stater (May-19 acquisition)	NA	NA	8,170	NA	NA	NA	1.0%
INFY	HIPUS (Apr-19 Hitachi, Panasonic, Pasona)	NA	NA	2,320	NA	NA	NA	0.3%
	Brilliant Basics (Sep-17 acquisition)	540	900	1,040	66.7%	15.6%	0.1%	0.1%
	Fluido Oy (Oct-18 acquisition)	NA	530	1,840	NA	247.2%	NA	0.2%
	Infosys China	11,970	11,150	11,360	-6.9%	1.9%	1.6%	1.4%
	Wipro HR Services (Alight) (Jul-18 acquisition)	NA	10,645	10,359	NA	-2.7%	1.8%	1.7%
	Appirio/TopCoder (Jan-17 acquisition)	12,371	14,070	10,183	13.7%	-27.6%	2.4%	1.7%
WPRO	Healthplan Services Inc (Jun-16 acquisition)	11,006	10,147	10,102	-7.8%	-0.4%	1.7%	1.7%
	Infocrossing LLC	6,009	6,709	7,307	11.6%	8.9%	1.1%	1.2%
	Designit (Jul-15 acquisition)	2,251	2,918	2,305	29.6%	-21.0%	0.5%	0.4%
	LCC	16,094	16,061	16,527	-0.2%	2.9%	4.6%	4.5%
	CJS Solutions Group	8,644	16,047	12,627	85.6%	-21.3%	4.6%	3.4%
TECHM	Comviva	8,580	8,956	8,119	4.4%	-9.3%	2.6%	2.2%
TECHNI	Pininfarina	6,400	8,613	7,329	34.6%	-14.9%	2.5%	2.0%
	TECHM Business Services	7,032	7,426	7,634	5.6%	2.8%	2.1%	2.1%
	Target	5,999	6,920	6,674	15.3%	-3.6%	2.0%	1.8%
	Syncordis (Dec-17 acquisition)	484	1,524	1,823	214.9%	19.6%	1.6%	1.7%
LTI	N+P (Mar-19 acquisition)	NA	205	1,351	NA	559.0%	0.2%	1.2%
LII	Ruletronics (Mar-19 acquisition)	NA	70	375	NA	435.7%	0.1%	0.3%
	Powerupcloud (Oct-19 acquisition)	NA	NA	161	NA	NA	NA	0.1%



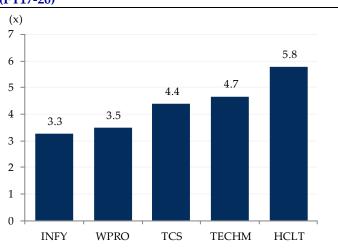
Asset efficiency and working capital profile

Asset efficiency and working capital management are important determinants of value, and we have done basic LS/TS to profile the companies. The variance in fixed asset turns not just reflects the efficiency but also its profile (more owned assets can subdue the asset turns); Mphasis and LTTS score high in asset turns. Some key inferences are: (1) dispersion in asset turns has narrowed in tier-1s over the past three years; (2) steady working capital management with DSO (including unbilled) within 88-95 days range over the past four years (increased by 6 days in FY20) – Mphasis, Wipro, Persistent and Mindtree score better; (3) more flexible payment terms/more extended collections vs. global peers, especially Accenture/Cognizant while DXC, Capgemini, Atos near Indian IT average; (4) Persistent and Tata Elxsi have excess cash on balance sheets and are candidates for higher payouts ahead; (5) Indian IT have lower embedded risks from write-off/impairment of intangibles and goodwill than global peers.

IT sector fixed asset turns (FY20)

(x) 18 16 14 12 10 8 6 4 2 0 WPRO Zensar HCLT TCS MTCL LTI PSYS LTTS INFY **IECHM**

Dispersion narrows for incremental fixed asset turns (FY17-20)



Source: Company, HSIE Research

Source: Company, HSIE Research

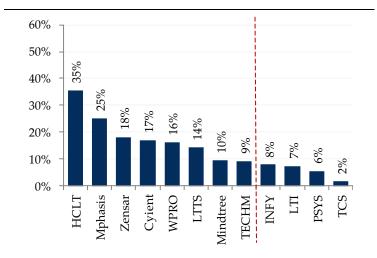
We have done RoE sensitivity due to various WFH and growth scenarios, assuming lower investments in PPE ex-Computer. The sensitivity to lower Capex will be RoE accretive by 235bps over FY20-23E, assuming WFH at 50% and 5% growth for TCS, and accretive by 359bps, assuming 75% WFH and 5% growth.

WFH and growth sensitivity on RoE (RoE increase bps over FY20-23)

		WFH%								
		25%	50%	75%						
% ι	5.0%	115	235	359						
wth	7.5%	170	350	540						
Gro	10.0%	224	464	722						

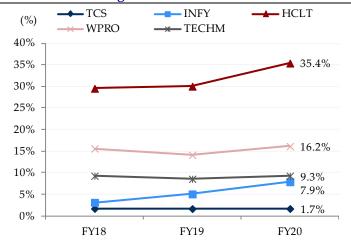


IT sector goodwill and intangibles % of total assets (FY20)



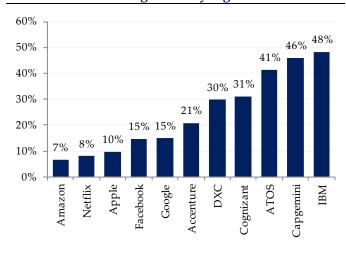
Source: Company, HSIE Research

Goodwill and intangibles % of total assets trend



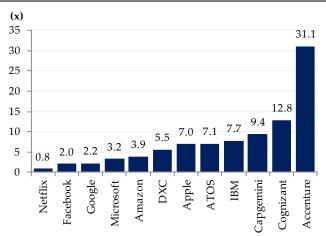
Source: Company, HSIE Research

Global peers (ex-FAANG) goodwill and intangibles as % of total assets significantly higher



Source: Company, HSIE Research, Data as of financial year-end - Aug-19 for ACN, Sep-19 for AAPL, June-20 for Microsoft, March-20 for DXC and rest all Dec-19.

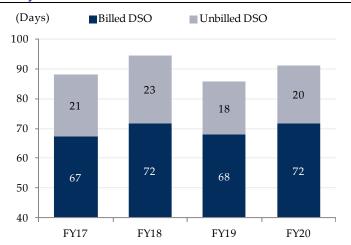
Global IT and the global tech fixed asset turns



Source: Company, HSIE Research, Data as of financial year-end - Aug-19 for ACN, Sep-19 for AAPL, June-20 for Microsoft, March-20 for DXC and rest all Dec-19.

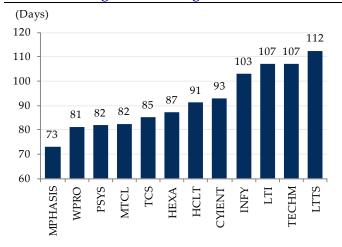
HDFC securities

Steady billed and unbilled DSO trend (Tier-1 IT)



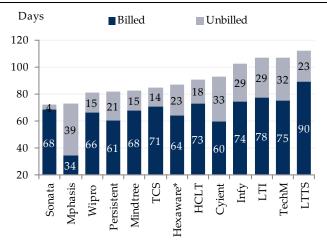
Source: Company, HSIE Research

DSO (including unbilled) range in FY20

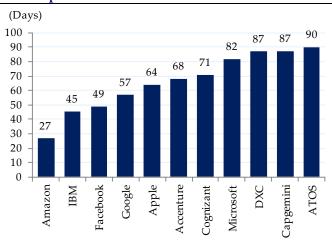


Source: Company, HSIE Research

DSO (billed and unbilled) for Indian IT (FY20)



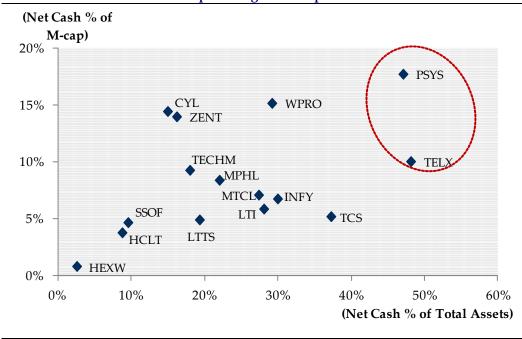
Global peers have lower DSO



Source: Company, HSIE Research

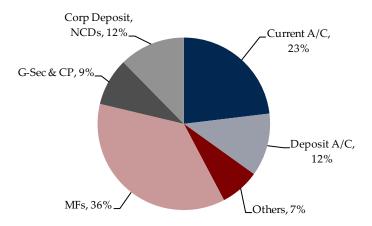
Source: Company, HSIE Research

Cash on balance sheet and as a percentage of M-cap



Source: Company, HSIE Research; Circle denotes excess cash on balance sheet; PSYS and TELX candidates for higher payouts

Cash and investments break-up: IT sector average (FY20)



Source: Company, HSIE Research

Cash and investments break-up by companies (FY20)

	Current A/C	Deposit A/C	Others	MFs	G-Sec & CP	Corp Deposit, NCDs	Total
TCS	23%	1%	3%	5%	68%	0%	100%
INFY	53%	27%	0%	9%	5%	6%	100%
WPRO	10%	33%	0%	4%	6%	46%	100%
TECHM	17%	18%	2%	38%	2%	24%	100%
LTI	12%	2%	5%	77%	0%	4%	100%
MPHL	23%	24%	7%	39%	0%	7%	100%
MTCL	30%	0%	17%	41%	0%	12%	100%
LTTS	25%	0%	3%	61%	0%	11%	100%
PSYS	16%	1%	30%	53%	0%	0%	100%

Source: Company, HSIE Research

Reverse DCF based on current price implies (1) TCS/INFY growth at 6.9/6.7% over FY23-30 and HCLT/WPRO/TECHM growth at 5.1%, 4.4% and 5.8%, (2) Mphasis appears most attractive with implied growth of -0.6% over FY23-30 (DXC-HP expected to be 11% of revenue in FY23E).

Implied growth FY20-30 using Reverse DCF

Company	USD Revenue Growth Rate % FY20-23E	Implied Growth FY20- 30E via Reverse DCF	Implied USD Revenue Growth for FY23-30E
TCS	3.1%	5.8%	6.9%
Infosys	6.8%	6.7%	6.7%
Wipro	0.7%	3.3%	4.4%
HCL Tech	5.5%	5.2%	5.1%
TechM	2.2%	4.7%	5.8%
LTI	11.6%	6.2%	4.0%
Mphasis	7.1%	1.6%	-0.6%
Mindtree	4.7%	7.3%	8.5%

Source: HSIE Research



MD&A assessment: setting the con'text'

Annual Report excerpts

TCS: the gold standard

- Vision 25x25: By 2025, only 25% of the associates will need to work out of TCS' facilities at any point of time, supported by pivot to new operating model Secure Borderless Workspaces™ (SBWS™). TCS' cloud-based project monitoring system has been tracking the progress of over 23,000 ongoing projects on a real-time basis, ensuring quality of delivery and certainty of outcomes; some areas have seen improvement in velocity, throughput, and productivity. Travelling to onsite locations, particularly for initial transitions and knowledge transfer will reduce further as virtualisation blurs the traditional divide between onsite and offshore.
- Demand drivers: Enterprises are discovering that investing in AI and automation is the best business continuity plan. Many customers are expected to accelerate their core transformation initiatives, and adoption of digital self-service channels, over the next few months. Demand is expected to increase for services around digital channels, collaboration and workplace transformation, online learning and workforce analytics.
- TCS' spend on R&D and innovation centre expenditure (1.2% of revenue) increased by 12.5% in FY20 as compared to revenue growth of 7.2%. Technology is seen as a source of competitive differentiation in every industry and technology intensity or spends on technology as a percentage of revenue will rise in the medium to long term.
- Operations: Margin management avenues include cost management at the granular business unit level and project level by selling higher-value services, managed services contract, machine-first delivery model, and replacing subcontractors with employees. For FY21, no annual wage increase, reduced spending on travel and facilities, and cancellation of marketing events related sponsorship costs are levers.
- TCS has hired 20,000 employees (gross) in the US over the past five years and sub-contractors used for very short-term assignments. The onboarding program has been fast-tracked with better digital assessment supported by TCS iON platform, and it has also increased the width of colleges/student participation.
- Vertical drivers: BFSI drivers included (1) legacy estate modernisation and cloud enablement, (2) adoption of open banking, payments, insights-driven customer experience, automation, and robo-advisory systems, (3) new standards like IFRS 17, FRTB, Definition of Default and LIBOR drove spends in compliance. Retail and Consumer drivers included operating model transformation with stress in NorthAm Retail; CPG drivers included technology investments, driven by direct-to-consumer initiatives including mass personalisation. CMT vertical drivers included subscription-centric business models, simplification and automation of core operations, OTT platforms and services, rollouts of fibre networks for high bandwidth connectivity. More investments were directed towards re-architecting existing products on cloud-native platforms.



Infosys: scale and resilience

- Infosys has (1) expanded its salesforce ecosystem through its acquisition of Fluido in Nordics and Simplus in the US, (2) built strong partnerships with all cloud hyperscalers, SaaS providers and leading RPA providers, (3) augmented industry solutions with Stater in mortgage platform services and for procurement services with HIPUS in Japan.
- Infosys revamped its internal systems, including two decades of technology debt with optimising >100 internal software applications into three mobile applications (currently 45% of all transactions conducted on the mobile-based app), resulting in upliftment in productivity and cost competitiveness.
- The pipeline is expanding in areas of cloud, workplace transformation, cost efficiency and automation. In the medium to long term, businesses will continue to spend on technology-related initiatives with a greater focus on automation, remote working, cloud-based applications and optimization of legacy technology costs.
- Learning platform: Infosys Lex learning platform offering 850 micro-courses, clocks 35mins per person per day (used by 233,000 employees) enabling just-intime and bite-size learning with courses from 1 hour to 244 hrs for full-stack specialisation. Infosys Knowledge Graph supports the company's talent pipeline by linking employees through a network of information on their skill sets, expertise, industry solutions & IP, client associations.
- Local hiring and near-shore centres: Nearshore centres opened in Europe include Dusseldorf in Germany, Brno in the Czech Republic and Bucharest in Romania and commissioned new design hubs in London, Berlin and Amsterdam. FY20 included 6,932 local hires, including 2,035 fresh hires.

TCS FY20 Annual Report

talent elationshi execution parental

Source: Company, HSIE Research, wordclouds.com

Infosys FY20 Annual Report



Source: Company, HSIE Research, wordclouds.com



Wipro: aspiring to grow

- Top areas of IT spends will be cloud, user experience and cybersecurity. ~70% of CIOs will make additional investments in cloud and cybersecurity. The COVID-19 pandemic has brought some fundamental changes: it has (1) accelerated the shift to online/digital business models, (2) encouraged WFH/remote working which could become mainstream, (3) led to the adoption of the 'no-shore' model, and (4) accelerated adoption of automation, autonomous and contactless ways of working.
- Wipro's focus will be on developing horizontal and industry-specific products, platforms and solutions. Some of them are VirtuadeskTM (virtual desktop) for WFH, Cloud studios for cloud migration, Topcoder platform for talent sourcing, Wipro HOLMES for remote working and drug discovery, Netoxygen for BFSI and Medicare Advantage for Healthcare.
- Technology is now extensively used to onboard, induct and train employees. Wipro has achieved 90% WFH, and given the shift, the workforce will never come back to a 100% work from office mode. Wipro onboarded ~5K employees virtually, the Topcoder's "Talent as a Service" (TaaS) offering is helping clients to access talent from the gig economy.
- Margins improvement was led by the adoption of automation/AI and optimizing of costs in subsidiaries. Automation and offshoring will be the two key margin levers. Capital allocation policy will be to return 45-50% of the profits through a combination of dividends and buybacks.

Tech Mahindra: well-placed for the 5G wave

- The three trends are connected devices (~ 20bn IoT connected devices by 2023), 5G and Data explosion (75% of data will be consumed by video). During the pandemic, data usage has increased significantly (~3GB/user in the US). The increasing need for rapid access to data and automation will enhance the focus on upgrading network equipment/technology and speeding up 5G network deployments. Telcos around the world are upgrading their network infrastructure, which will spur spending and Tech Mahindra being an undisputed leader in Telecom will be the prime beneficiary. Tech Mahindra's foray into network services will now contribute to growth, and it is well-positioned to tap the USD 40bn network services market.
- Maker's Lab is the R&D division with nine centres across the world. Tech Mahindra is focusing on disruptive technologies and building IPs such as Entellio (AI/ML chatbot), X-Retail (Next-gen Platform) are Storicool (NLP), which are focused on customer needs. Investment in Acumos (AI platform) continues, and the launch of the Enterprise version of Acumos called GAIA will accelerate the industrialisation and democratisation of AI. The Automation framework AQT has engagements with 200+ customers. The company has 5,000 associates trained in Automation and AI technologies. ~60,000 associates are undergoing upskilling in technology, domain and leadership skills.
- Investment in various design agencies like BIO Agency, Dynacommerce, Mad*Pow, BORN, Zen3 and Pininfarina is helping in better client engagement.

Wipro FY20 annual report

INSTITUTIONAL



Source: Company, HSIE Research, wordclouds.com

Tech Mahindra FY20 annual report



Source: Company, HSIE Research, wordclouds.com

L&T Infotech: breaking into the top league

- Recent acquisitions have enhanced capabilities such as Powerupcloud enhancing cloud consulting, Nielsen+Partner enhancing Temenos footprint, Ruletronics enhancing Pega capabilities and Lymbic enhancing analytics capabilities. In FY20, LTI elevated its partnerships with SAP, Pega and Mulesoft.
- LTI's go-to-market strategy continues to be (1) operate to transform leveraging automation in everyday operations and solving for the unstated needs, (2) data-driven organisation harnessing the power of analytics, (3) experience transformation for their customers and employees, and (4) digitising the core by leveraging real-world know-how of the client's industry domain.
- LTI has numerous examples of experiencing higher productivity from WFH as contractual commitments and go-live dates have been on track. Remote management of upstream processes such as solutioning, requirements workshop and service transitions have been done virtually with very less loss in productivity.
- Mitigation for client concentration includes (1) winning new logos with significant IT spends, (2) expanding business in Europe, the Middle East, and South Africa. The mitigation for employee attrition include (1) 'Attrition Control Council' for oversight on attrition, (2) 'Mission Ubuntu' launched to drive employee engagement, and (3) performance management system framework to reward high potential employees.

Mphasis: 'the next' heavyweight

- Mphasis strategy includes Front2BackTM Transformation approach, which uses the exponential power of cloud and cognitive to provide hyper-personalised digital experience to clients and their end customers. Mphasis' customised and platform-based Service Transformation approach is focused to 'shrink the core' through the application of digital technologies across legacy environments within an enterprise.
- Even the most tightly regulated industries, including banking, insurance, and healthcare, will accelerate transforming business operations with urgency seamlessly and at scale. Organisations need to rapidly rethink business models with the digital-first approach by embracing all forms of modernisation and



digital transformation to shorten time scales, thus enabling end-to-end digital transaction and integration to emerge stronger than before and survive these testing times. Mphasis' revenue from new-gen services grew 35% in FY20 and contributed 53.1% to Direct Core revenues in FY20.

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- Mphasis has identified eight services to focus on, which include DevOps, Cloud Native App Dev, Legacy Modernisation, Enterprise Automation, Next Gen Data, Application Management Services, Infrastructure Management Services and Cyber Security. Mphasis reorganised its competency groups to become more agile, and created virtual Tribes around these services as cross-functional teams, focused on developing, evolving and building next-gen offerings. The company also reorganised the go-to-market teams as Squads on a need basis with each portfolio Tribe having these Squads come together to build, bid and deliver specific offerings (or a cross-section of offerings) in an agile manner.

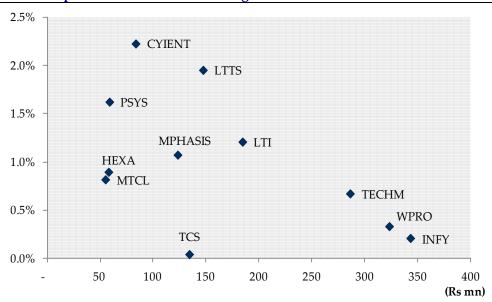
Mindtree: the agile one

- Mindtree has built engineering centres of excellence around the Internet of Things (IoT), Customer Experience, Augmented Reality (AR) /Virtual Reality (VR), and other mission-critical software platforms. The solutions, accelerators, frameworks, building blocks reduce product risks and ensure faster time-to-market supported by flexible business models. Some of Mindtree's platforms available for deployment include CAPE, RAPID, CodeMill, Decision Moments, MWatch, Atlas, DTEP and MindFlow.
- Mindtree's solutions support streamlining and automating end-to-end IT via integrated services to ensure efficient, agile operations (run the business) and leveraging digital technologies to drive competitive advantage and growth (grow the business). In the longer term, organisations may require greater resilience in their operations, which would accelerate demand for cloud, data and customer experience technologies. Most customers need to increase workspace collaboration and fortify their cybersecurity and cloud adoption strategies.
- Mindtree opened a new delivery centre in Atlanta, a new European headquarter in London, and technology experience centre in Bengaluru. The company has 14 F-100 customers within its active customer base of 307.
- WFH preparedness: Training hours per Mindtree employee were 77.1 in FY20 supported by the company's platform Yorbit and partnerships with Coursera supporting reskilling. Mindtree exhibited WFH readiness, supported by 85% of employees having laptops with configuration as per customer requirement, allowance of six days of WFH earlier, connectivity to customer network in place,



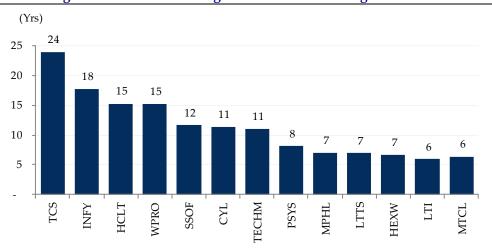
- the agile working methodology building in daily tracking, and information security protocols enabled on endpoints.
- FY21 outlook: In FY21, demand from customers for digital and transformational services is expected as they invest in data, cloud-enabled solutions, customercentric and end-user experience businesses. The focus is on signing multi-year annuity deals, rationalising tail accounts and going deeper into the limited set of strategic customers. Top-line recovery is expected to fructify during the second half of FY21, with FY21 margin expected to improve over FY20.

CEO compensation and as % of APAT grid (FY20)



Source: Company, HSIE Research

The average tenure of senior management in the current organisation





Recent senior management induction

Company	Senior Executive	Designation	Joining	Earlier organisation
WDDO	Thierry Delaporte	CEO	Jul-20	Capgemini
WPRO	Harish Dwarkanhalli	President, cloud enterprise platforms (CEP)	Dec-19	Cognizant
TECHM	Pawan Sharma	President & Global Head Strategic initiatives	Jul-19	KPIT
LTI	Arun Sankaranarayanan	Head of Nordics	Oct-19	Cognizant
MDIII	Manish Dugar	CFO	May-20	Wipro
MPHL	Ravi Vasantraj	SVP & Global Head BPS & Digital Risk	May-19	Tech Mahindra
	Sandeep Kalra	President: Technology Services	May-19	Harman/HCLT
DCVC	Jiani Zhang	President Alliance	May-19	IBM
PSYS	Bipin Sahni	Chief Strategy Officer	Apr-19	Wells Fargo
	Keith Landis	Chief Marketing Officer	Sep-19	Conduent
LTTS	Rajeev Gupta	CFO	Apr-20	Birlasoft
	Abhishek Sinha	COO	Oct-19	Connecting The Dots/KPIT
	Debashis Chatterjee	CEO & MD	Aug-19	Cognizant
	Dayapatra Nevatia	COO	Mar-20	Accenture/Wipro
	Venu Lambu	President Global Markets	Aug-20	Cognizant
MTCL	Manikandesh Venkatachalam	Head Strategic Deals	Oct-19	Genpact
	Vinit Teredesai	CFO	Jun-20	KPIT
	Paneesh Rao	Chief People Officer	Sep-19	L&T Technology
	Vijay Ram	Head of Communications, Media & Technology	Oct-19	Infosys
	Ram Singampalli	COO	Jan-20	Atos Syntel
HEXW	Kamal Maggon	Head of Mfg & Consumer	Dec-19	Harman
	Vishwanath Joshi	Chief People Officer	Jan-20	NA
CYL	Karthikeyan Natarajan	COO	Mar-20	Tech Mahindra
CIL	Meenu Bagla	СМО	Jun-20	Tech Mahindra
SSOF	Jagannathan Chakravarthi	CFO	Oct-19	Carborundum Universal/ Mindtre
	Raman Sapra	Head of America	Jun-19	Sasken
Mastek	Vikram Kole	Head of India	Sep-19	Datamatics
	Dennis Badman	Chief Business Officer	May-19	GlobeRanger

Source: Company, HSIE Research; Since Apr-19



Change in estimates and ratings

	M-cap (Rs	CMP	Old	New	O14 P. C	New	Old Multiple	New Multiple	DCF-implied	5Y Avg	10Y Avg
	bn)	(Rs)	TP	TP	Old Rating	Rating	(x)	(x)	(x)	(x)	(x)
TCS	8,438	2,249	1,980	2,325	REDUCE	ADD	21	24	24	20	20
Infosys	4,029	949	980	1,075	BUY	BUY	20	22	21	17	17
HCL Tech	1,916	706	685	770	BUY	BUY	14	16	16	14	14
Wipro	1,559	273	255	295	ADD	ADD	14	16	18	15	15
Tech Mahindra	707	733	720	820	BUY	BUY	14	16	16	14	13
LTI	412	2,368	2,375	2,750	ADD	ADD	19	22	22	16	NA
Mphasis	223	1,199	1,280	1,450	BUY	BUY	16	18	18	15	13
Mindtree	192	1,163	1,090	1,240	ADD	ADD	18	20	19	18	15
LTTS	167	1,605	1,240	1,395	REDUCE	REDUCE	16	18	18	19	NA
Hexaware*	125	419	360	385	REDUCE	REDUCE	14	15	15	16	14
Persistent	79	1,040	775	1,105	REDUCE	ADD	14	19	20	14	13
Cyient	43	389	285	410	REDUCE	ADD	9	13	16	13	12
Zensar	41	180	170	200	ADD	ADD	12	14	16	13	9
Sonata	32	313	320	370	BUY	BUY	12	14	15	11	8
Majesco	21	750	450	1,050	BUY	BUY	1x EV/Rev	3x EV/Rev	NA	1x EV/Rev	NA
Mastek	18	728	630	815	BUY	BUY	9	12	NA	11	7

Source: HSIE Research, *Dec YE

Company	Revenue USD mn (New)		Chan	ge (%)	EBI (Ne	T % ew)	Cha (b	nge ps)		(Rs)	Chang	ge (%)
1 ,	FY21E	FY22E	FY21E	FY22E	FY21E	FY22E	FY21E	FY22E	FY21E	FY22E	FY21E	FY22E
TCS	20,809	22,652	0.0%	0.0%	24.6	25.8	-	-	82.2	95.1	0.0%	0.0%
Infosys	12,907	14,233	0.0%	0.0%	22.5	22.1	=	=	42.3	47.5	0.1%	-0.5%
HCL Tech	9,694	10,635	0.0%	0.0%	19.8	20.0	-	-	41.3	46.1	-0.1%	-2.1%
Wipro	7,648	8,016	0.0%	0.0%	16.9	17.1	-	-	16.7	18.1	0.4%	1.3%
Tech Mahindra	4,874	5,175	0.0%	0.0%	10.5	12.0	=	=	43.4	50.0	0.0%	0.0%
LTI	1,610	1,846	0.0%	0.0%	17.0	17.5	-	-	98.0	118.4	0.0%	0.0%
Mphasis	1,273	1,401	0.0%	0.0%	16.0	17.0	-	-	61.5	75.0	0.3%	0.8%
Mindtree	1,037	1,142	0.0%	0.0%	13.8	14.0	-	-	50.5	58.4	2.0%	1.8%
LTTS	711	801	0.0%	0.0%	13.5	15.2	-	-	55.5	73.1	0.1%	0.3%
Hexaware*	846	922	0.0%	0.0%	12.6	12.6	-	-	22.0	24.0	0.0%	0.1%
Persistent	546	599	0.0%	0.0%	10.2	10.0	26	50	52.3	55.7	2.0%	4.2%
Cyient	525	557	0.0%	0.0%	7.9	9.3	-	-	26.2	30.9	0.0%	0.0%
Zensar	522	558	0.0%	0.0%	8.8	9.9	-	-	11.1	13.7	0.0%	0.0%
Sonata	153	171	0.0%	0.0%	7.5	7.9	-	-	21.8	25.7	0.0%	0.0%
Majesco	168	185	11.2%	10.1%	9.6	10.3	73	0	25.7	30.8	19.7%	11.2%
Mastek	204	217	0.0%	0.0%	14.0	14.3	=	=	55.9	60.8	0.0%	0.0%

Source: HSIE Research, *Dec YE

HSIE earnings estimate vs consensus

Year	TCS	INFY	HCLT	WPRO	TECHM	LTI	MPHL	MTCL	LTTS	HEXW	PSYS	CYL	ZENT	SSOF	MJCO	MAST
FY21E	-1%	3%	-2%	2%	0%	2%	-3%	4%	-12%	2%	7%	-9%	-12%	-1%	8%	10%
FY22E	1%	3%	-1%	4%	-2%	6%	3%	2%	-7%	0%	-2%	-10%	-5%	-2%	5%	4%

Source: Bloomberg, HSIE Research



Company Section



TCS

The gold standard

We upgrade TCS to ADD (REDUCE earlier), supported by (1) assigning higher multiples to superior balance sheet metrics/pedigree exhibiting shock resistance, (2) beginning of the revenue recovery cycle following 1Q dent, (3) BFSI vertical resilience supported by strong deal bookings and pipeline, and (4) continuity in market share gains in Europe geography and resumption in lateral hiring selectively. TCS is the industry 'gold standard' and is likely to be a big beneficiary of vendor consolidation, supported by its scale and end-to-end services capability. The seamless virtual environment of deal closure, transition and execution of large deals has also lowered the supply-related risks. Continuity in the payout levels, greater thrust towards WFH (SBWS operating framework) will be RoE accretive. Our target price for TCS is Rs 2,325, at 24x Jun-22E EPS (DCF-based implied multiple at 24x and 5-year +1SD at 23x).

Outlook: We expect USD revenue growth at 1.0%/2.4%/3.3% QoQ and EBIT of 24.1%/25.1%/25.6% over 2Q-4QFY21E respectively. FY20-23E EPS CAGR is estimated at 6%, factoring USD revenue growth of -5.6%, +8.9%, +6.6% and EBIT margin at 24.6%, 25.8%, 25.9% for FY21/22/23E respectively. Current valuations are at 23.6x and 22.1x FY22/23E, supported by industry leading RoE/RoIC.

ADD

CMP (as on 21 Aug 20)	Rs 2,249
Target Price	Rs 2,325
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	19,089	20,913	22,032	20,809	22,652	24,144
Growth (%)	8.6	9.6	5.4	-5.6	8.9	6.6
Net Revenues	1,231.0	1,464.6	1,569.4	1,564.4	1,721.5	1,871.1
EBITDA	325.16	395.06	421.09	422.51	483.69	520.46
EBIT	305.02	374.50	385.80	385.17	444.43	484.97
EBIT (%)	24.8	25.6	24.6	24.6	25.8	25.9
PBT	340.92	415.63	422.48	410.21	472.05	512.99
APAT	258.26	314.72	323.40	308.30	356.80	382.65
EPS (Rs)	70.1	68.8	83.9	86.2	82.2	95.1

Source: Company, HSIE Research

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	456.93	496.06	439.77	462.86	471.46	492.08
Debtors	250.37	274.41	306.06	305.08	335.64	364.75
Other Current Assets	105.88	151.79	157.28	157.10	162.83	168.30
Total Current Assets	813.18	922.26	903.11	925.04	969.93	1,025.13
Net Block	102.16	104.11	189.35	176.52	183.12	186.70
Goodwill & Other Intangible Assets	17.57	18.79	19.93	19.94	20.88	21.15
Other Non-current Assets	95.56	77.71	68.32	68.31	68.63	68.94
Total Non Current Assets	215.29	200.61	277.60	264.77	272.63	276.79
Creditors	50.94	62.92	67.40	67.18	73.93	80.36
Other Current Liabilities & Provns	125.53	157.92	203.20	203.00	209.21	215.11
Total Current Liabilities	176.47	220.84	270.60	270.19	283.14	295.47
TOTAL APPLICATION OF FUNDS	852.00	902.03	910.11	919.62	959.43	1,006.46
Total Shareholders' Funds	851.28	894.46	841.26	849.37	887.22	932.16
Total Debt	2.35	0.44	0.00	0.00	0.00	0.00
Other Liabilities + Minority	-1.63	7.13	68.85	70.25	72.20	74.29
TOTAL SOURCES OF FUNDS	852.00	902.03	910.11	919.62	959.43	1,006.46

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	250.7	285.93	323.69	330.56	355.1	378.41
Capex + Acq	-18.62	-22.31	-32.49	-24.51	-45.86	-39.07
Free Cash Flow (FCF)	232.1	263.62	291.2	306.06	309.2	339.34
Investing Cash Flow	14.94	8.66	5.86	-1.29	-20.52	-13.77
Financing Cash Flow	-268.61	-278.84	-386.26	-305.87	-324.67	-343.43
Closing Cash & Equivalents	456.9	496.06	439.77	462.86	471.5	492.08

Source: Company, HSIE Research

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	30.1	36.1	37.3	36.5	41.1	42.1
RoIC (%)	37.5	46.3	48.1	47.8	54.6	57.5
Tax Rate (%)	24.1	24.1	23.2	24.4	24.0	25.0
Debtors (Billed days)	74	68	71	71	71	71
DPS (Rs/sh)	26.0	30.0	73.0	75.0	85.0	90.0
P/E (x)	32.7	26.8	26.1	27.4	23.6	22.1
EV/EBITDA (x)	25.2	20.7	19.0	18.9	16.5	15.3
Payout Yield (Dividend+Buyback) %	3.2	3.3	4.5	3.6	3.8	4.0



Infosys

Growth leadership coupled with scale and resilience

We maintain BUY (top pick) on Infosys, supported by (1) healthy deal activity supporting growth visibility (significant deal renewals at 16% YoY in 1Q and largest-ever deal win-Vanguard) and revenue outperformance in FY21E, (2) resilience in core geography (NorthAm BFSI) and large accounts supported by demand in cloud, workplace transformation, and automation, (3) operational rigour, aided by cost optimisation (including short-term discretionary cuts), supported by revamp of internal systems, coupled with strong cash flows, (4) benefits of accelerated onsite investments to accrue (expanded local/nearshore presence in Europe following accelerated local investments in the US). Our target price for Infosys is Rs 1,075, at 22x Jun-22E EPS (DCF-based implied multiple at 21x and 5-year +1SD at 20x), supported by 11% EPS CAGR over FY20-23E.

Outlook: We expect the USD revenue growth at 1.5%/3.0%/3.0% QoQ over 2Q-4QFY21E and margins at the current level. FY21/22E revenue growth is estimated at 1.0/10.3%, EBIT at 22.5/22.1% and FCF/APAT and payout/FCF at 80/85% over FY21-22E. At CMP, valuations are at 22.4/20x FY21/22E.

BUY

CMP (as on 21 Aug 2020)	Rs 949
Target Price	Rs 1,075
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	10,939	11,799	12,774	12,907	14,233	15,582
Growth (%)	7.2	7.9	8.3	1.0	10.3	9.5
Net Revenues	705.22	826.76	907.91	970.61	1,081.70	1,207.62
EBITDA	190.10	208.89	222.68	248.07	272.12	305.71
EBIT	171.48	188.79	193.74	218.05	238.66	268.36
EBIT (%)	24.3	22.8	21.3	22.5	22.1	22.2
PBT	204.59	210.40	220.08	244.83	272.69	303.73
APAT	147.34	157.73	164.04	179.47	201.59	224.72
EPS (Rs)	34.7	37.1	38.6	42.3	47.5	52.9

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	134.06	148.39	171.74	185.53	199.98	224.42
Capex + Acq	-19.98	-24.45	-33.07	-42.18	-43.83	-54.44
Free Cash Flow (FCF)	114.08	123.94	138.67	143.35	156.15	169.98
Investing Cash Flow	2.31	-14.42	-23.53	-20.96	-17.05	-26.66
Financing Cash Flow	-205.05	-145.12	-171.89	-120.81	-137.79	-150.53
Closing Cash & Equivalents	317.65	306.90	272.76	313.48	354.44	397.15

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	317.65	306.90	272.76	313.48	354.44	397.15
Debtors	131.42	148.27	184.87	197.64	220.26	245.90
Other Current Assets	104.11	116.15	125.46	131.86	143.95	157.65
Total Current Assets	553.18	571.32	583.09	642.98	718.65	800.69
Net Block	101.16	114.79	166.03	178.19	188.56	205.66
Goodwill & Other Intangible Assets	24.58	42.31	71.86	73.17	75.50	78.13
Other Non-current Assets	107.16	105.24	89.26	89.43	89.72	90.05
Total Non Current Assets	232.90	262.34	327.15	340.79	353.78	373.85
Creditors	6.94	16.55	28.52	30.49	33.98	37.93
Other Current Liabilities & Provns	130.87	169.83	180.04	191.02	210.47	232.51
Total Current Liabilities	137.81	186.38	208.56	221.51	244.44	270.45
TOTAL APPLICATION OF FUNDS	648.27	647.28	701.68	762.26	827.98	904.09
Total Shareholders' Funds	649.23	649.48	654.50	715.08	780.80	856.91
Total Debt	0.00	0.00	0.00	0.00	0.00	0.00
Other Liabilities + Minority	-0.96	-2.20	47.18	47.18	47.18	47.18
TOTAL SOURCES OF FUNDS	648.27	647.28	701.68	762.26	827.98	904.09
C C TICTED						

Source: Company, HSIE Research

Kev Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	22.0	24.3	25.2	26.2	27.0	27.4
RoIC (%)	43.1	41.2	38.1	36.7	38.6	40.8
Tax Rate (%)	20.7	26.8	24.4	26.1	25.5	25.5
Debtors (Billed days)	68	65	74	74	74	74
DPS (Rs/sh)	16.8	21.5	17.5	28.0	32.0	35.0
P/E (x)	27.3	25.5	24.6	22.4	20.0	17.9
EV/EBITDA (x)	19.5	17.8	16.9	15.0	13.5	11.9
Payout Yield						
(Dividend + Buyback)	5.1	3.6	4.2	3.0	3.4	3.7
%						



HCL Technologies

Multiple growth drivers

We maintain BUY on HCL Tech (HCLT), supported by (1) growth visibility backed by integrated applications & IMS large deal flow and consolidation opportunities (overall 11 transformational deal signings in 1Q), (2) HCLT's prowess in cloud infra business is a strong competitive advantage with enterprises accelerating cloud adoption and higher annuity streams supported by P&P upside, (3) recovery in ER&D (outperformance vs. peers), led by semiconductor, telecom & hi-tech, consumer electronics sub-segments, and waning supply-side impediments, (4) BFSI traction supported by Temenos partnership ahead. The trade-off of the acquisitive growth model (including IPPs) with organic growth and impacting FCF/return metrics remain the key risks ahead. Our target price for HCLT is Rs 770, at 16x Jun-22E EPS (DCF-based implied multiple at 16x and 5-year +1SD at 15x).

Outlook: We expect HCLT's revenue to decline by 2.4% in FY21 implying +1.9% CQGR over 2Q-4QFY21E, with IT and BS at +2.5% CQGR, P&P at +1.2% CQGR and flat CQGR for ER&D. We have factored in USD revenue growth of -2.4%, 9.7%, 9.7% for FY21/22/23E and EBIT margin at ~20%, resulting in 9.5% EPS CAGR over FY20-23E.

Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	7,838	8,632	9,936	9,694	10,635	11,667
Growth (%)	12.4	10.1	15.1	-2.4	9.7	9.7
Net Revenues	505.69	604.27	706.78	728.76	808.25	904.23
EBITDA	114.39	139.69	166.93	179.83	193.76	215.23
EBIT	99.87	118.21	138.53	144.56	161.36	183.61
EBIT (%)	19.7	19.6	19.6	19.8	20.0	20.3
PBT	110.96	126.25	140.32	148.14	167.45	194.06
APAT	87.80	101.23	110.62	112.07	125.07	145.03
EPS (Rs)	32.4	37.3	40.8	41.3	46.1	53.4

Balance Sheet (Consolidated)

Balance Sneet (Consolidated)										
YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E				
Cash & Equivalents	66.35	100.92	119.57	125.22	187.59	256.74				
Debtors	96.39	117.06	141.31	145.71	161.60	180.79				
Other Current Assets	85.44	79.24	123.24	123.27	123.37	123.49				
Total Current Assets	248.18	297.22	384.12	394.19	472.56	561.03				
Net Block	45.60	52.93	81.42	80.51	81.94	83.58				
Goodwill & Other Intangible Assets	141.93	175.95	293.48	283.14	264.60	247.83				
Other Non-current Assets	44.52	59.65	70.04	70.04	70.04	70.04				
Total Non Current Assets	232.05	288.53	444.94	433.69	416.58	401.45				
Creditors	9.18	13.05	11.66	12.02	13.33	14.92				
Other Current Liabilities & Provns	91.47	102.70	207.19	147.88	147.88	147.88				
Total Current Liabilities	100.65	115.75	218.85	159.90	161.21	162.79				
TOTAL APPLICATION OF FUNDS	379.58	470.00	610.21	667.98	727.92	799.68				
Total Shareholders' Funds	363.86	414.69	514.21	571.98	631.92	703.68				
Total Debt	3.80	37.01	46.93	46.93	46.93	46.93				
Other Liabilities + Minority	11.92	18.30	49.07	49.07	49.07	49.07				
TOTAL SOURCES OF FUNDS	379.58	470.00	610.21	667.98	727.92	799.68				

Source: Company, HSIE Research

BUY

CMP (as on 21 Aug 2020)	Rs 706
Target Price	Rs 770
NIFTY	11,372

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Cash Flow (Consolidated)

	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	83.28	89.71	133.59	141.86	139.56	152.42
Capex + Acq	-54.51	-62.93	-79.57	-93.68	-33.82	-33.26
Free Cash Flow (FCF)	28.77	26.78	54.02	48.18	105.74	119.16
Investing Cash Flow	-48.23	-55.74	-77.83	-88.44	-26.78	-22.94
Financing Cash Flow	-56.93	-17.78	-20.07	-57.59	-68.43	-76.57
Closing Cash & Equivalents	66.35	100.92	119.57	125.22	187.59	256.74

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	25.3	26.0	23.8	20.6	20.8	21.7
RoIC (%)	28.4	27.8	25.5	21.3	22.3	25.4
Tax Rate (%)	20.9	19.7	20.9	24.0	25.0	25.0
Debtors (Billed days)	70	71	73	73	73	73
DPS (Rs/sh)	12.0	10.0	14.0	20.0	24.0	27.0
P/E (x)	21.8	18.9	17.3	17.1	15.3	13.2
EV/EBITDA (x)	16.2	13.3	11.0	10.2	9.2	7.9
Payout Yield						
(Dividend +	2.9	2.8	0.8	2.8	3.4	3.8
Buyback) %						



Wipro

The winds of change

Wipro has the lowest three-year revenue CAGR within the Tier-1 IT (+2.3% vs. Tier-1 average of +7.7%) due to higher legacy drag, restructuring exercise, client issues and higher exposure to stressed verticals. However, positives include improving margin profile, excellent cash generation (OCF/EBITDA of 88%), payout yield (~7%) and the recent change in top management. The growth outlook for FY21E is muted as ~21% of the business comprising retail, travel, manufacturing and energy is facing stress, but growth is expected to catch up in FY22E. Outlook for BFSI, consumer (e-commerce and new age media), healthcare (hospitals), utilities and communication is relatively stable. We recently upgraded Wipro, based on (1) margin expansion supported by cost optimisation, (2) pick-up in deal activity, (3) strong cash generation and, (4) expected buyback. We increase our target multiple to 16x (vs. 14x earlier). Our target price stands at Rs 295, based on 16x Jun-22E EPS. The stock trades at a P/E of 16.4/15.1x FY21/22E, in line with the five-year average multiple.

Outlook: We have factored in -7.4/+4.8% USD revenue growth for FY21/22E respectively; FY21E implies 2/3/4Q revenue growth of -2.1/+1.3/+1.7%. The IT services margin will stand at 18.3/18.0% for FY21/22E.

ADD

CMP (as on 21 Aug 2020)	Rs 273
Target Price	Rs 295
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	7,895	8,120	8,256	7,648	8,016	8,427
Growth (%)	2.5	2.9	1.7	-7.4	4.8	5.1
Net Revenues	544.87	585.85	610.23	593.45	629.08	660.96
EBITDA	103.93	112.09	122.28	125.57	134.07	142.31
EBIT	82.81	92.62	101.42	100.52	107.76	114.76
EBIT (%)	15.2	15.8	16.6	16.9	17.1	17.4
PBT	102.47	115.42	122.51	120.64	129.87	138.41
APAT	82.57	90.86	97.22	95.34	103.39	110.20
EPS (Rs)	14.5	15.9	17.0	16.7	18.1	19.3

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	294.02	379.25	334.13	342.97	364.21	385.52
Debtors	100.99	100.49	104.47	107.31	112.03	117.71
Other Current Assets	83.95	91.93	81.24	83.97	87.13	91.54
Total Current Assets	478.96	571.67	519.85	534.26	563.36	594.77
Net Block	67.39	61.59	93.88	92.57	91.41	90.30
Goodwill & Other Intangible Assets	132.75	139.75	151.36	151.36	151.36	151.36
Other Non-current Assets	74.64	54.56	45.96	48.26	50.68	53.21
Total Non Current Assets	274.78	255.90	291.21	292.19	293.45	294.87
Creditors	68.13	88.30	78.13	74.74	81.07	85.20
Other Current Liabilities & Provns	46.18	54.95	58.50	58.58	61.02	64.72
Total Current Liabilities	114.30	143.25	136.63	133.32	142.09	149.92
TOTAL APPLICATION OF FUNDS	639.43	684.32	674.43	693.13	714.72	739.72
Total Shareholders' Funds	482.94	568.12	557.46	575.94	597.34	622.14
Total Debt	138.26	99.47	97.39	97.39	97.39	97.39
Other Liabilities + Minority	18.23	16.73	19.58	19.80	19.99	20.19
TOTAL SOURCES OF FUNDS	639.43	684.32	674.43	693.13	714.72	739.72

Source: Company, HSIE Research

Cash Flow (Consolidated)

	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	89.91	123.65	108.00	92.27	109.27	112.60
Capex + Acq	27.35	20.84	24.77	23.74	25.16	26.44
Free Cash Flow (FCF)	62.56	102.81	83.23	68.53	84.11	86.16
Investing Cash Flow	-8.10	10.95	-2.11	-0.42	-0.15	-0.16
Financing Cash Flow	-132.53	-49.37	-151.00	-83.00	-87.89	-91.13
Closing Cash & Equivalents	294.02	379.25	334.13	342.97	364.21	385.52

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	16.5	17.3	17.3	16.8	17.6	18.1
RoIC (%)	18.7	23.7	23.8	22.8	24.6	25.9
Tax Rate (%)	22.8	21.8	21.9	20.2	20.5	20.0
Debtors (Billed days)	68	63	62	66	65	65
DPS (Rs/sh)	1.0	1.0	1.2	13.5	14.4	15.0
P/E (x)	18.9	17.2	16.0	16.4	15.1	14.1
EV/EBITDA (x)	13.5	11.4	10.8	10.4	9.6	8.9
Payout Yield (Dividend + Buyback) %	7.4	0.3	7.3	4.9	5.3	5.5



Tech Mahindra

Telecom leadership, margin recovery on the cards

Growth recovery in Telecom and Enterprise, huge deal wins, and margin stability achieved in the first three quarters of FY20 get derailed due to COVID-19. Telecom slowed down due to supply-side issues in BPM and Network services. Incumbents were focusing more on keeping the lights on vs. spending on transformation. The 5G related spend has shifted to early FY22. Vendor consolidation, recovery in deal activity and revival in BPM and Network services will lead to growth in Telecom vertical. Enterprise growth will be led by a recovery in BFSI (large deal ramp-up) and stability in Manufacturing (European auto headwinds are over). Margin recovery, which was planned in FY21E, has shifted to FY22E. Margin drivers include a reduction in sub-con, offshoring, rationalisation of portfolio companies and, large deals turning steady. We increase our target multiple to 16x (vs. 14x earlier). Our target price stands at Rs 820 based on 16x (five-year average of 14x) June-22E EPS. The stock trades at 16.9/14.7x FY21/22E EPS. Maintain BUY.

Outlook: We expect USD revenue growth of -5.9/+6.2% in FY21/22E. We have factored in 2/3/4QFY21 growth of -0.6/+1.6/+2.3% respectively. EBIT will be at 10.5/12.0% for FY21/22E. Telecom/Enterprise growth for FY21E will be at -10.5/-2.7% YoY.

BUY

CMP (as on 21 Aug 2020)	Rs 733
Target Price	Rs 820
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	4,770	4,971	5,182	4,874	5,175	5,536
Growth (%)	9.6	4.2	4.3	-5.9	6.2	7.0
Net Revenues	307.73	347.42	368.68	366.05	393.27	420.73
EBITDA	47.10	63.37	57.26	53.37	62.57	67.44
EBIT	36.25	52.08	42.80	38.60	47.05	51.15
EBIT (%)	11.8	15.0	11.6	10.5	12.0	12.2
PBT	48.79	56.09	50.63	49.08	56.46	61.52
APAT	38.00	42.98	42.51	38.13	43.98	47.88
EPS (Rs)	43.2	48.9	48.3	43.4	50.0	54.4

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	77.35	97.01	89.97	105.30	121.99	136.20
Debtors	64.98	69.59	75.77	78.22	80.81	86.45
Other Current Assets	51.20	56.59	68.35	70.55	75.54	81.88
Total Current Assets	193.53	223.18	234.08	254.07	278.34	304.54
Net Block	48.50	42.45	54.84	51.06	47.34	43.67
Goodwill & Other Intangible Assets	27.73	28.16	33.88	33.88	33.88	33.88
Other Non-current Assets	28.85	34.59	42.29	46.39	50.78	55.58
Total Non Current Assets	105.08	105.20	131.01	131.33	131.99	133.13
Creditors	20.37	24.89	32.57	32.55	34.43	36.78
Other Current Liabilities & Provns	49.25	66.46	54.20	57.12	60.22	63.50
Total Current Liabilities	69.62	91.35	86.76	89.68	94.65	100.28
TOTAL APPLICATION OF FUNDS	228.99	237.03	278.33	295.73	315.68	337.39
Total Shareholders' Funds	188.43	202.84	218.13	233.95	252.21	272.08
Total Debt	17.26	14.05	24.28	24.28	24.28	24.28
Other Liabilities + Minority	23.30	20.14	35.92	37.49	39.19	41.03
TOTAL SOURCES OF FUNDS	228.99	237.03	278.33	295.73	315.68	337.39

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	35.53	44.97	43.64	38.15	44.80	44.47
Capex + Acq	-19.22	-9.14	-13.77	-10.98	-11.80	-12.62
Free Cash Flow (FCF)	16.31	35.83	29.86	27.16	33.00	31.85
Investing Cash Flow	-16.59	-12.59	-8.57	1.54	-0.26	-0.04
Financing Cash Flow	-3.33	-22.49	-42.31	-24.35	-27.85	-30.22
Closing Cash & Equivalents	77.35	97.01	89.97	105.30	121.99	136.20

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	21.5	22.0	20.2	16.9	18.1	18.3
RoIC (%)	18.6	28.9	17.7	15.3	18.5	19.3
Tax Rate (%)	22.4	22.4	22.0	24.4	24.0	24.0
Debtors (Billed days)	77	73	75	78	75	75
DPS (Rs/sh)	14.0	14.5	24.2	21.7	25.0	27.2
P/E (x)	17.0	15.0	15.2	16.9	14.7	13.5
EV/EBITDA (x)	12.7	9.0	10.1	10.6	8.8	7.9
Payout Yield (Dividend + Buyback) %	1.5	2.6	6.6	3.5	4.0	4.3
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L&T Infotech

Breaking into the top league

We maintain ADD on L&T Infotech (LTI), supported by growth leadership within the sector (17% EPS CAGR over FY20-23E) and superior/stable operating profile (comparable and better than many tier-1s). We are positive on LTI, based on (1) large deal momentum (USD 20mn NN UK-BFS win in 1Q and to accelerate in 2Q), (2) 'Minecraft'/top accounts growth (T1 account stable and growing), (3) new growth initiatives (LTI canvas in partnership with Microsoft) and new logo additions (16 added in 1Q including 1 F-500 logo in manufacturing vertical), (4) vendor consolidation opportunities (LTI a challenger to tier-1s), (5) resilient operations with a remote transition of large deals, and (6) enhanced digital capabilities supported by recent acquisitions. Our target price for LTI is Rs 2,750, at 22x Jun-22E EPS (DCF-based implied multiple at 22x and 5-year +1SD at 20x).

Outlook: We have factored +5.6/14.7% growth in the revenue for FY21/22E, implying 2Q-4QFY21E at +1.1, 2.7, 3.6% QoQ and 3.8% CQGR in FY22E. Headwinds are limited to E&U and manufacturing verticals.

ADD

 CMP (as on 21 Aug 2020)
 Rs 2,368

 Target Price
 Rs 2,750

 NIFTY
 11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	1,132	1,349	1,525	1,610	1,846	2,120
Growth (%)	16.7	19.1	13.0	5.6	14.7	14.8
Net Revenues	73.06	94.46	108.79	121.07	140.32	164.31
EBITDA	11.87	18.83	20.29	23.67	28.01	33.51
EBIT	10.31	17.36	17.56	20.64	24.50	29.40
EBIT (%)	14.1	18.4	16.1	17.0	17.5	17.9
PBT	14.42	20.28	20.03	22.74	27.50	32.73
APAT	11.61	15.16	15.21	17.06	20.62	24.55
EPS (Rs)	66.7	87.0	87.3	98.0	118.4	141.0

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	16.28	21.55	27.44	35.95	45.54	57.16
Debtors	13.96	18.26	23.12	25.73	29.82	34.92
Other Current Assets	11.41	11.89	12.73	14.17	16.42	19.23
Total Current Assets	41.65	51.70	63.29	75.85	91.79	111.31
Net Block	4.10	4.44	13.04	13.60	14.35	15.05
Goodwill & Other Intangible Assets	2.76	4.95	6.37	6.37	6.37	6.37
Other Non-current Assets	3.07	4.06	3.33	3.33	3.33	3.33
Total Non Current Assets	9.93	13.45	22.74	23.30	24.04	24.75
Creditors	3.79	4.67	6.95	7.73	8.96	10.50
Other Current Liabilities & Provns	9.64	11.79	16.04	17.41	19.56	22.24
Total Current Liabilities	13.43	16.46	22.99	25.15	28.53	32.74
TOTAL APPLICATION OF FUNDS	38.14	48.68	63.04	74.00	87.31	103.32
Total Shareholders' Funds	38.60	48.94	54.04	65.00	78.31	94.33
Total Debt	0.00	0.00	0.32	0.32	0.32	0.32
Other Liabilities + Minority	-0.46	-0.25	8.68	8.68	8.68	8.68
TOTAL SOURCES OF FUNDS	38.14	48.68	63.04	74.00	87.31	103.32

 $Source: Company, HSIE\ Research$

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	8.44	13.95	16.44	16.82	19.13	22.67
Capex + Acq	-2.17	-1.63	-2.57	-3.59	-4.25	-4.81
Free Cash Flow (FCF)	6.27	12.32	13.87	13.24	14.87	17.86
Investing Cash Flow	-1.81	-1.54	-1.85	-1.39	-1.39	-1.69
Financing Cash Flow	-4.08	-5.94	-8.90	-6.93	-8.15	-9.36
Closing Cash & Equivalents	16.28	21.55	27.44	35.95	45.54	57.16

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	33.2	34.6	29.5	28.7	28.8	28.4
RoIC (%)	40.7	53.0	42.5	42.0	46.1	50.2
Tax Rate (%)	22.8	25.3	24.1	25.0	25.0	25.0
Debtors (Billed days)	70	71	78	78	78	78
DPS (Rs/sh)	21.5	28.0	28.0	35.0	42.0	49.0
P/E (x)	35.5	27.2	27.1	24.2	20.0	16.8
EV/EBITDA (x)	33.3	20.7	19.0	15.9	13.1	10.6
Payout Yield (Dividend + Buyback) %	0.9	1.3	1.4	1.5	1.8	2.1



Mphasis

Large deal momentum

We maintain BUY (top pick) on Mphasis, supported by high revenue growth visibility and a stable operating profile (improving business-mix towards Direct Core). We expect Mphasis' outperformance, supported by (1) robust massive deal wins (including >USD 100mn TCV-2-year BFSI win in 1Q and USD 216mn TCV-3-year EN win) to propel Direct Core growth over 2Q-4Q, (2) Continued traction in the new logo and Blackstone-channel, (3) strong and diversified BFSI portfolio supported by growing/cross-sell in Digital Risk segment, (4) MRC to restrict the near-term impact on DXC business, (5) improving business-mix to support margins (guidance of 15.5 to 16.5% EBIT margin for FY21E). Our target price for Mphasis is Rs 1,450, at 18x Jun-22E EPS (DCF-based implied multiple at 18x and 5-year +1SD at 17x).

Outlook: We have factored 2.7/10.1/8.7% growth in USD revenue based on Direct Core growth at 11.1/16.2/13.9% and DXC at -30/-10/-13% for FY21/22/23E respectively; factored EBIT margin at 16.0/17.0/17.2% for FY21/22/23E resulting in 12% EPS CAGR over FY20-23E. A steeper decline in DXC remains the key downside risk.

BUY

CMP (as on 21 Aug 2020)	Rs 1,199
Target Price	Rs 1,450
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	989	1,119	1,240	1,273	1,401	1,523
Growth (%)	10.7	13.1	10.8	2.7	10.1	8.7
Net Revenues	65.46	77.31	88.44	95.46	106.49	118.03
EBITDA	10.63	13.24	16.50	17.55	20.73	22.87
EBIT	9.92	12.48	14.19	15.25	18.14	20.26
EBIT (%)	15.1	16.1	16.0	16.0	17.0	17.2
PBT	11.41	14.07	15.15	16.27	19.47	22.05
APAT	8.46	10.73	11.42	11.46	13.98	16.15
EPS (Rs)	45.4	57.6	61.3	61.5	75.0	86.7

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	24.89	19.71	24.51	28.77	34.41	41.59
Debtors	8.12	9.55	8.35	9.02	10.06	11.15
Other Current Assets	9.63	14.36	14.74	15.91	17.75	19.68
Total Current Assets	42.63	43.62	47.61	53.70	62.22	72.41
Net Block	1.83	2.13	8.82	8.76	9.05	9.34
Goodwill & Other Intangible Assets	17.01	19.58	21.40	21.40	21.40	21.40
Other Non-current Assets	7.32	7.56	7.54	7.54	7.54	7.54
Total Non Current Assets	26.17	29.27	37.77	37.70	37.99	38.29
Creditors	5.02	7.85	6.67	7.20	8.03	8.90
Other Current Liabilities & Provns	5.10	6.66	9.29	9.86	10.74	11.67
Total Current Liabilities	10.12	14.51	15.96	17.05	18.77	20.57
TOTAL APPLICATION OF FUNDS	58.68	58.39	69.42	74.35	81.44	90.13
Total Shareholders' Funds	54.82	52.50	58.30	63.23	70.32	79.01
Total Debt	3.90	5.43	5.71	5.71	5.71	5.71
Other Liabilities + Minority	-0.04	0.46	5.41	5.41	5.41	5.41
TOTAL SOURCES OF FUNDS	58.68	58.39	69.42	74.35	81.44	90.13

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	7.20	9.50	13.21	13.09	15.17	17.01
Capex + Acq	-0.33	-2.55	-1.26	-2.23	-2.89	-2.90
Free Cash Flow (FCF)	6.87	6.95	11.95	10.86	12.29	14.11
Investing Cash Flow	0.27	-1.88	0.27	-0.90	-1.29	-0.93
Financing Cash Flow	-13.80	-13.42	-8.25	-7.32	-7.72	-8.28
Closing Cash & Equivalents	24.89	19.71	24.51	28.77	34.41	41.59

Key Ratios

FY18	FY19	FY20	FY21E	FY22E	FY23E
14.6	20.0	20.6	18.9	20.9	21.6
23.3	29.3	29.4	26.8	31.3	34.5
25.7	23.7	21.8	26.8	26.2	24.7
76	87	73	73	73	73
20.0	27.0	35.0	35.0	37.0	40.0
26.4	20.8	19.6	19.5	16.0	13.8
19.2	15.9	12.5	11.5	9.5	8.3
6.7	6.5	2.7	2.9	3.1	3.3
	14.6 23.3 25.7 76 20.0 26.4 19.2	14.6 20.0 23.3 29.3 25.7 23.7 76 87 20.0 27.0 26.4 20.8 19.2 15.9	14.6 20.0 20.6 23.3 29.3 29.4 25.7 23.7 21.8 76 87 73 20.0 27.0 35.0 26.4 20.8 19.6 19.2 15.9 12.5	14.6 20.0 20.6 18.9 23.3 29.3 29.4 26.8 25.7 23.7 21.8 26.8 76 87 73 73 20.0 27.0 35.0 35.0 26.4 20.8 19.6 19.5 19.2 15.9 12.5 11.5	14.6 20.0 20.6 18.9 20.9 23.3 29.3 29.4 26.8 31.3 25.7 23.7 21.8 26.8 26.2 76 87 73 73 73 20.0 27.0 35.0 35.0 37.0 26.4 20.8 19.6 19.5 16.0 19.2 15.9 12.5 11.5 9.5



Mindtree

The upside case of client concentration

We maintain ADD on Mindtree, supported by (1) focus on multi-year annuity deals and tail account rationalisation, supported by senior-level leadership induction and stability, (2) strong and sustainable institutionalised operational recovery, supported by SG&A optimisation and better segmental profitability, (3) growth recovery expected from 2Q, supported by the Realogy (large deal) ramp-up and demand recovery ex-travel & hospitality vertical on strong renewal deal wins, (4) large growth runway within top account despite the increasing client concentration risks, and (5) strong impetus and efforts towards workforce re-skilling and better WFH preparedness, supported by agile methodologies. Our target price for Mindtree is Rs 1,240, at 20x Jun-22E EPS (DCF-based implied multiple at 20x and 5-year +1SD at 20.5x).

Outlook: Continued pursuit of high-annuity/tail rationalisation across verticals supports growth visibility, overlaid with T1 account momentum/Realogy deal ramp-up. We have factored in -4.7/+10.1/+9.3% USD revenue growth for FY21/22/23E respectively; FY21E decline implies T1 growth at 30% and Non-T1 decline at 14%. We have factored in EBIT margin as that at 1Q level for FY21/22/23E, translating into 18% EPS CAGR over FY20-23E.

ADD

CMP (as on 21 Aug 2020)	Rs 1,163
Target Price	Rs 1,240
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	847	1,001	1,089	1,037	1,142	1,248
Growth (%)	8.6	18.3	8.7	-4.7	10.1	9.3
Net Revenues	54.63	70.22	77.64	77.91	86.81	96.73
EBITDA	7.41	10.64	10.62	13.22	14.78	16.69
EBIT	5.69	9.00	7.87	10.76	12.13	13.80
EBIT (%)	10.4	12.8	10.1	13.8	14.0	14.3
PBT	7.42	9.79	8.29	11.32	12.92	14.73
APAT	5.31	7.25	6.66	8.32	9.63	10.97
EPS (Rs)	32.3	44.1	40.5	50.5	58.4	66.6

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	10.55	10.60	13.62	19.94	24.09	29.15
Debtors	10.16	13.36	14.39	14.30	15.93	17.76
Other Current Assets	4.38	4.92	5.35	4.76	5.05	5.38
Total Current Assets	25.09	28.87	33.35	39.00	45.08	52.29
Net Block	5.03	4.94	9.36	8.89	8.92	8.99
Goodwill & Other Intangible Assets	4.54	4.73	4.73	4.73	4.73	4.73
Other Non-current Assets	2.39	2.86	2.29	2.29	2.29	2.29
Total Non Current Assets	11.96	12.53	16.38	15.91	15.94	16.01
Creditors	1.71	2.13	2.59	2.75	2.85	3.11
Other Current Liabilities & Provns	5.15	6.42	10.65	10.65	10.65	10.65
Total Current Liabilities	6.86	8.55	13.24	13.40	13.50	13.76
TOTAL APPLICATION OF FUNDS	30.19	32.85	36.50	41.52	47.52	54.54
Total Shareholders' Funds	27.41	33.06	31.57	36.59	42.59	49.61
Total Debt	3.01	0.01	0.00	0.00	0.00	0.00
Other Liabilities + Minority	-0.23	-0.21	4.93	4.93	4.93	4.93
TOTAL SOURCES OF FUNDS	30.19	32.85	36.50	41.52	47.52	54.54

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	5.64	6.23	8.25	11.30	9.94	11.44
Capex + Acq	-1.02	-1.75	-1.24	-2.00	-2.68	-2.96
Free Cash Flow (FCF)	4.62	4.48	7.01	9.30	7.26	8.48
Investing Cash Flow	0.18	-1.13	-1.10	-1.16	-1.64	-1.91
Financing Cash Flow	-2.99	-5.21	-6.47	-3.82	-4.15	-4.48
Closing Cash & Equivalents	10.55	10.60	13.62	19.94	24.09	29.15

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	21.4	24.9	19.5	24.4	24.3	23.8
RoIC (%)	25.2	33.6	24.3	31.8	35.9	38.0
Tax Rate (%)	23.2	23.8	23.9	26.5	25.5	25.5
Debtors (Billed days)	68	69	68	67	67	67
DPS (Rs/sh)	13.0	13.0	33.0	20.0	22.0	24.0
P/E (x)	36.0	26.4	28.7	23.0	19.9	17.5
EV/EBITDA (x)	24.8	17.0	16.7	13.0	11.3	9.7
Payout Yield (Dividend + Buyback) %	2.5	1.1	3.1	1.7	1.9	2.1



L&T Technology Services

Portfolio cyclicality

We maintain REDUCE on L&T Technology Services (LTTS), based on a 'protracted' operational recovery, higher portfolio exposure to the economic slowdown and a higher proportion of discretionary services embedding cyclicality, despite the diversified vertical portfolio. Recovery is expected to be slow (vs. pre-COVID moderating growth rate). It will be supported by (1) continued traction in telecom-hi-tech vertical (inorganic in 3Q) and medical devices vertical, and (2) gradual recovery in the transportation vertical (airline sub-sector dent in 2Q also) and plant engineering vertical (O&G dent). Higher portfolio susceptibility to the global economic crisis and low-annuity/high-discretionary elements are likely to result in a slower recovery of LTTS, even as medium-term opportunities open up. Our target price is Rs 1,395, at 18x Jun-22E EPS (DCF-based implied multiple at 18x and 5-year +1SD at 22.5x).

Outlook: We have factored in a revenue decline of 9.6% and margin decline of ~300bps in FY21 leading to 22% EPS decline, factoring in the recovery to 4QFY20 margin level in four quarters based on employee 'right-sizing', increase in offshore and utilisation. EPS CAGR is limited to 8% over FY20-23E, factoring USD revenue growth of ~13% in FY22/23E and an improving margin trajectory. Current valuations at 21.9/ 17.8x FY22/23E factors the 'gradual' recovery.

REDUCE

CMP (as on 21 Aug 2020)	Rs 1,605
Target Price	Rs 1,395
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	580	723	786	711	801	906
Growth (%)	19.8	24.6	8.7	-9.6	12.8	13.0
Net Revenues	37.47	50.78	56.19	53.41	60.90	70.19
EBITDA	5.76	9.15	11.11	8.79	11.10	13.52
EBIT	4.87	8.11	9.28	7.19	9.27	11.41
EBIT (%)	13.0	16.0	16.5	13.5	15.2	16.3
PBT	6.78	10.31	11.00	7.78	10.22	12.60
APAT	4.76	6.87	7.50	5.79	7.63	9.41
EPS (Rs)	45.6	65.8	71.9	55.5	73.1	90.2

Balance Sheet (Consolidated)

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YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	3.75	7.80	8.55	11.74	14.32	17.55
Debtors	9.62	10.64	13.81	13.76	15.68	18.08
Other Current Assets	5.24	5.28	6.75	6.75	6.75	6.75
Total Current Assets	18.61	23.72	29.10	32.25	36.75	42.37
Net Block	1.25	1.44	5.59	6.15	6.83	7.62
Goodwill & Other Intangible Assets	5.84	6.36	6.15	6.51	6.55	6.61
Other Non-current Assets	1.08	2.00	1.89	1.89	1.89	1.89
Total Non Current Assets	8.17	9.80	13.62	14.54	15.27	16.11
Creditors	1.81	1.88	1.98	1.88	2.14	2.47
Other Current Liabilities & Provns	5.13	6.05	8.11	8.11	8.11	8.11
Total Current Liabilities	6.94	7.93	10.09	9.99	10.25	10.58
TOTAL APPLICATION OF FUNDS	19.84	25.59	32.64	36.80	41.77	47.90
Total Shareholders' Funds	19.36	24.79	27.69	31.85	36.82	42.95
Total Debt	0.70	0.70	0.30	0.30	0.30	0.30
Other Liabilities + Minority	-0.22	0.10	4.65	4.65	4.65	4.65
TOTAL SOURCES OF FUNDS	19.84	25.59	32.64	36.80	41.77	47.90

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	4.14	8.06	6.38	7.04	7.22	8.71
Capex + Acq	-0.87	-0.90	-1.53	-1.18	-1.34	-1.54
Free Cash Flow (FCF)	3.27	7.16	4.85	5.86	5.88	7.16
Investing Cash Flow	-0.87	-0.90	-1.53	-1.18	-1.34	-1.54
Financing Cash Flow	-1.32	-2.45	-4.06	-2.68	-3.09	-3.71
Closing Cash & Equivalents	3.75	7.80	8.55	11.74	14.32	17.55

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	27.8	31.1	28.6	19.4	22.2	23.6
RoIC (%)	25.1	35.6	33.1	21.9	26.5	29.6
Tax Rate (%)	25.3	25.5	25.2	25.2	25.0	25.0
Debtors (Billed days)	94	76	90	94	94	94
DPS (Rs/sh)	12.0	21.0	21.0	22.0	26.0	32.0
P/E (x)	35.2	24.4	22.3	28.9	21.9	17.8
EV/EBITDA (x)	28.6	17.5	14.3	17.7	13.8	11.1
Payout Yield (Dividend + Buyback) %	0.6	1.5	1.6	1.3	1.6	2.0



Hexaware Technologies

Delisting getting closer

We maintain REDUCE on Hexaware based on relatively slow recovery path and valuations adequately factoring in the gradual recovery mode. Key risks for Hexaware include (1) weakness in Travel & Transportation and Manufacturing & Consumer verticals (~24% of revenue), which is expected to continue, and (2) lower discretionary spend and supply-side factors can continue to impact Application Transformation Management service-line and BPS service-line respectively. While business dynamics undergo 'gradual' recovery, stock price performance will trail developments around the delisting proposal (in-principle shareholder approval received and letter of offer by promoters underway). Our target price for Hexaware is Rs 385, at 15x Jun-22E EPS (DCF-based implied multiple at 15x and 5-year +1SD at 18.5x and average at 16x).

Outlook: We have factored in CY20E revenue growth at 6.7% (1.2% organic) and CY21/22E revenue growth at 8.9/12.0%; EBIT factored at 12.6% each for CY20/21/22E translating into EPS CAGR of 11.9% over CY20-22E. At CMP, Hexaware trades at 19.1x and 17.4x CY20/21E.

Cash Flow (Consolidated)									
YE March (Rs bn)	CY17	CY18	CY19	CY20E	CY21E	CY22E			
Operating Cash Flow (OCF)	4.76	5.49	5.96	8.61	8.28	8.93			
Capex + Acq	-0.96	-0.61	-10.16	-7.30	-2.64	-3.85			
Free Cash Flow (FCF)	3.80	4.88	-4.20	1.32	5.64	5.08			
Investing Cash Flow	-0.94	-0.54	-10.07	-6.82	-2.32	-3.46			
Financing Cash Flow	-2.80	-2.50	-1.69	-0.65	-3.76	-3.54			
Closing Cash &	5.49	8.31	2.47	2.99	5.19	7.12			

Key Ratios

	CY17	CY18	CY19	CY20E	CY21E	CY22E
RoE (%)	26.6	26.5	24.9	22.2	21.4	21.6
RoIC (%)	36.2	38.9	31.4	21.1	19.8	21.1
Tax Rate (%)	22.0	19.7	17.7	19.4	20.0	20.0
Debtors (Billed days)	50	63	64	60	61	62
DPS (Rs/sh)	4.0	7.0	8.5	9.0	10.0	11.0
P/E (x)	25.0	21.4	19.5	19.1	17.4	15.2
EV/EBITDA (x)	18.2	15.9	14.4	12.3	10.9	9.5
Payout Yield (Dividend + Buyback) %	2.2	2.0	2.4	2.3	2.4	2.6

Source: Company, HSIE Research

Income Statement (Consolidated)

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YE March (Rs bn)	CY17	CY18	CY19	CY20E	CY21E	CY22E
Net Revenues (USD mn)	607	678	793	846	922	1,032
Growth (%)	15.6	11.6	17.1	6.7	8.9	12.0
Net Revenues	39.42	46.48	55.83	63.18	70.07	80.01
EBITDA	6.55	7.34	8.61	10.25	11.28	12.72
EBIT	5.92	6.69	7.58	7.94	8.83	10.02
EBIT (%)	15.0	14.4	13.6	12.6	12.6	12.5
PBT	6.40	7.27	7.79	8.13	8.96	10.26
APAT	4.99	5.83	6.41	6.56	7.17	8.20
EPS (Rs)	16.7	19.6	21.5	22.0	24.0	27.5

Balance Sheet (Consolidated)									
YE March (Rs bn)	CY17	CY18	CY19	CY20E	CY21E	CY22E			
Cash & Equivalents	5.49	8.31	2.47	2.99	5.19	7.12			
Debtors	5.36	8.03	9.80	10.39	11.71	13.59			
Other Current Assets	3.69	3.53	4.99	5.59	6.14	6.95			
Total Current Assets	14.54	19.87	17.25	18.96	23.04	27.66			
Net Block	3.76	3.93	8.61	13.60	13.79	14.94			
Goodwill & Other Intangible Assets	1.66	1.81	11.76	12.45	12.45	12.45			
Other Non-current Assets	4.17	3.94	2.62	2.62	2.62	2.62			
Total Non Current Assets	9.58	9.68	23.00	28.67	28.86	30.01			
Creditors	2.20	3.30	3.95	4.33	4.80	5.48			
Other Current Liabilities & Provns	2.97	3.81	8.18	5.32	5.44	5.61			
Total Current Liabilities	5.17	7.11	12.13	9.65	10.24	11.09			
TOTAL APPLICATION OF FUNDS	18.95	22.44	28.12	37.98	41.66	46.58			
Total Shareholders' Funds	20.07	23.92	27.65	31.37	35.55	40.47			
Total Debt	0.00	0.00	1.43	4.02	3.52	3.52			
Other Liabilities + Minority	-1.13	-1.48	-0.96	2.58	2.58	2.58			
TOTAL SOURCES OF	18.95	22.44	28.12	37.98	41.66	46.58			

Source: Company, HSIE Research

REDUCE

CMP (as on 21 Aug 2020)	Rs 419
Target Price	Rs 385
NIFTY	11,372

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Persistent Systems

Moving up the pecking order

We upgrade Persistent Systems (PSYS) to ADD (REDUCE earlier) based on (1) structural recovery in Technology Services business (77% of revenue) supporting 'industry-leading FY21', following the prior leadership changes and sales re-alignment, and (2) better operational focus and business synergies improving the operating profile. While the Alliance business uncertainty persists, the expectation of integrated operations following the recent CEO exit and Red Hat opportunity will be value accretive. We expect capital allocation to improve for PSYS and upside risk to operating margins, which will further improve its relative attractiveness. In the near term, outperformance is expected, based on continued focus towards managed services, annuity business, improving client mining and robust partner ecosystem (Salesforce, Appian). Our target price for PSYS is Rs 1,105, at 19x Jun-22E EPS (DCF-based implied multiple at 20x and 5-year +1SD at 16.5x).

Outlook: We have factored in revenue growth of +8.9/9.7%/8.9% for FY21/22/23E, based on Technology Services growth at 14.6/10.6/9.8% and Alliance growth at -7.0/+6.6/+5.6% over the same period; factored in EBIT at 10.2/10.0/10.0% for FY21/22/23E, translating into a 10% EPS CAGR over FY20-23E.

ADD

CMP (as on 21 Aug 2020)	Rs 1,040
Target Price	Rs 1,105
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	471	481	502	546	599	653
Growth (%)	9.7	2.2	4.3	8.9	9.7	8.9
Net Revenues	30.34	33.66	35.66	41.05	45.54	50.58
EBITDA	4.69	5.81	4.93	6.04	6.57	7.32
EBIT	3.10	4.23	3.27	4.18	4.55	5.06
EBIT (%)	10.2	12.6	9.2	10.2	10.0	10.0
PBT	4.29	4.86	4.52	5.34	5.68	6.30
APAT	3.23	3.66	3.59	3.99	4.26	4.73
EPS (Rs)	42.3	47.8	47.0	52.3	55.7	61.9

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	11.13	14.16	14.15	15.54	17.38	19.38
Debtors	4.85	4.92	5.92	7.09	7.86	8.73
Other Current Assets	4.44	3.96	4.20	4.83	5.36	5.95
Total Current Assets	20.42	23.04	24.27	27.46	30.60	34.06
Net Block	2.58	2.33	2.79	2.99	3.15	3.34
Goodwill & Other Intangible Assets	2.58	1.98	1.66	1.86	2.05	2.28
Other Non-current Assets	0.36	0.80	1.24	1.24	1.24	1.24
Total Non Current Assets	5.52	5.11	5.69	6.08	6.44	6.86
Creditors	1.67	1.52	2.25	2.59	2.87	3.19
Other Current Liabilities & Provns	3.20	3.40	4.23	4.62	4.95	5.32
Total Current Liabilities	4.87	4.92	6.47	7.21	7.82	8.51
TOTAL APPLICATION OF FUNDS	21.08	23.23	23.49	26.33	29.22	32.41
Total Shareholders' Funds	21.27	23.45	23.86	26.70	29.59	32.78
Total Debt	0.02	0.01	0.05	0.05	0.05	0.05
Other Liabilities + Minority	-0.21	-0.23	-0.42	-0.42	-0.42	-0.42
TOTAL SOURCES OF FUNDS	21.08	23.23	23.49	26.33	29.22	32.41

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	4.22	4.32	3.23	3.98	4.80	5.33
Capex + Acq	-1.06	-0.53	-1.19	-2.10	-2.08	-2.43
Free Cash Flow (FCF)	3.16	3.80	2.03	1.88	2.72	2.91
Investing Cash Flow	-0.59	0.11	-0.88	-1.23	-1.23	-1.50
Financing Cash Flow	-0.96	-1.60	-3.01	-1.20	-1.43	-1.59
Closing Cash & Equivalents	11.13	14.16	14.15	15.54	17.38	19.38

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	16.0	15.7	14.4	15.8	15.1	15.2
RoIC (%)	22.6	32.2	26.7	31.1	30.2	30.6
Tax Rate (%)	24.7	27.7	24.8	25.3	25.0	25.0
Debtors (Billed days)	58	53	61	63	63	63
DPS (Rs/sh)	10.0	11.0	12.0	15.0	18.0	20.0
P/E (x)	24.6	21.7	22.1	19.9	18.7	16.8
EV/EBITDA (x)	14.6	11.3	13.3	10.6	9.5	8.2
Payout Yield (Dividend + Buyback) %	1.2	2.0	3.7	1.4	1.7	1.9



Cyient

Getting back on track

Cyient's primary concerns are (1) stress in services portfolio (-18.6% in FY21E), (2) issues in top accounts (A&D), (3) focus on lower margin DLM business and (4) low margin profile. The higher mix of mechanical services, elevated exposure to stressed verticals (aerospace, travel and ENU) have magnified the COVID-19 impact vs. its peers. Concerns related to a slowdown in decision making, COVID-19 related uncertainty, and a higher mix of legacy services remain, but we believe that the worst is over and the company will return to the growth path in 2HFY21E. Growth will be led by communication and healthcare verticals, supported by transportation. A restart of commercial airlines activity and European railways will accelerate the recovery process. Margin recovery will happen in 2H with growth and offshoring. We increase our target multiple to 13x (vs. 9x earlier), in line with the five-year average. Our target price now stands at Rs 410, based on 13x Jun-22E EPS. The stock currently trades at a P/E of 14.9/12.6x FY21/22E. Upgrade to ADD.

Outlook: We have factored in -16/+6% USD revenue growth for FY21/22E respectively; FY21E implies 2/3/4Q revenue growth of -0.3/+0.4/+2.4%. Margin in 2QFY21 will recover to 4QFY20 level (~8%), and the exit rate will be 9-10%.

ADD

CMP (as on 21 Aug 2020)	Rs 389
Target Price	Rs 410
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	608	660	625	525	557	601
Growth (%)	13.0	8.6	-5.3	-16.0	6.0	7.9
Net Revenues	39.18	46.18	44.27	39.53	42.34	45.71
EBITDA	5.49	6.44	5.96	5.09	6.03	6.66
EBIT	4.44	5.33	4.08	3.11	3.93	4.42
EBIT (%)	11.3	11.5	9.2	7.9	9.3	9.7
PBT	5.36	6.20	4.51	3.82	4.49	4.94
APAT	4.33	4.90	3.73	2.88	3.39	3.74
EPS (Rs)	38.5	44.4	33.9	26.2	30.9	34.0

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	11.24	10.25	9.93	12.39	13.93	15.64
Debtors	6.91	8.14	7.26	6.71	7.31	7.76
Other Current Assets	5.61	7.73	7.87	7.59	8.13	8.78
Total Current Assets	23.75	26.12	25.06	26.70	29.37	32.19
Net Block	4.43	4.52	7.68	7.08	6.46	5.82
Goodwill & Other Intangible Assets	3.55	5.26	5.37	5.37	5.37	5.37
Other Non-current Assets	2.28	2.70	3.29	3.00	3.11	3.24
Total Non Current Assets	10.25	12.48	16.34	15.45	14.94	14.43
Creditors	3.81	3.70	3.73	3.57	3.71	4.01
Other Current Liabilities & Provns	3.03	4.06	4.53	4.09	4.63	4.95
Total Current Liabilities	6.84	7.76	8.26	7.67	8.34	8.95
TOTAL APPLICATION OF FUNDS	27.16	30.84	33.15	34.48	35.97	37.66
Total Shareholders' Funds	23.44	25.64	25.61	26.80	28.21	29.76
Total Debt	2.41	3.25	3.74	3.74	3.74	3.74
Other Liabilities + Minority	1.32	1.95	3.80	3.94	4.02	4.16
TOTAL SOURCES OF FUNDS	27.16	30.84	33.15	34.48	35.97	37.66

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	2.96	3.70	5.82	4.82	4.45	4.98
Capex + Acq	-1.69	-1.53	-2.30	-1.38	-1.48	-1.60
Free Cash Flow (FCF)	1.28	2.17	3.53	3.43	2.97	3.38
Investing Cash Flow	-0.65	-2.64	-1.67	-0.23	-0.45	-0.58
Financing Cash Flow	-1.36	-2.32	-4.46	-2.13	-2.46	-2.68
Closing Cash & Equivalents	11.24	10.25	9.93	12.39	13.93	15.64

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	19.4	20.0	14.5	11.0	12.3	12.9
RoIC (%)	22.5	22.5	14.2	10.4	13.5	15.2
Tax Rate (%)	25.8	23.0	23.8	24.3	24.0	24.0
Debtors (Billed days)	75	74	70	73	73	71
DPS (Rs/sh)	14.0	15.0	15.0	13.1	15.4	17.0
P/E (x)	9.9	8.7	11.5	14.9	12.6	11.5
EV/EBITDA (x)	6.3	5.7	6.3	6.9	5.6	4.8
Payout Yield (Dividend + Buyback) %	4.4	6.7	8.2	3.9	4.6	5.0



Zensar Technologies

On the path to recovery

We maintain our ADD rating on Zensar, based on (1) recovery in TCV wins (USD 150mn, ~30% NN), (2) healthy deal pipeline of USD 1.5bn, (3) resilient Hi-Tech vertical led by the top client, (4) stability in Manufacturing/Retail and recovery in BFSI. We expect growth to recover in 2HFY21E and core EBITDA margin to be in the range of 13-15%. Zensar's Retail portfolio, which was struggling in the pre-COVID times, is now stabilising. The worst is now over, and recovery should start in 2H. Zensar has also rebranded the CIS segment and has repositioned it to cater to the post COVID world. The Cynosure acquisition (Insurance) is seeing increased traction and will support growth in BFSI. The margin recovery process is on track with a focus on offshoring and reducing sub-contracting expenses. The company has also started to hire permanent WFH workforce, which will increase delivery flexibility. We increase our target multiple to 14x (vs. 12x earlier), a slight premium to the five-year average. Our target price now stands at Rs 200, based on 14x Jun-22E EPS. The stock currently trades at a P/E of 16.2/13.1x FY21/22E.

Outlook: We have factored in -11.4/+6.9% USD revenue growth for FY21/22E respectively; FY21E implies 2/3/4Q revenue growth of -1.2/+0.8/+1.4%. EBIT margin assumption for FY21/22E is 8.8/9.9%.

ADD

CMP (as on 21 Aug 2020)	Rs 180
Target Price	Rs 200
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	482	557	590	522	558	603
Growth (%)	5.4	15.6	5.8	-11.4	6.9	8.0
Net Revenues	31.16	39.15	41.77	39.28	42.42	45.80
EBITDA	3.73	5.08	5.13	5.22	6.12	6.69
EBIT	3.08	4.19	3.54	3.44	4.21	4.59
EBIT (%)	9.9	10.7	8.5	8.8	9.9	10.0
PBT	3.51	4.61	3.82	3.52	4.32	4.73
APAT	2.41	3.24	2.68	2.54	3.13	3.43
EPS (Rs)	10.6	14.2	11.7	11.1	13.7	15.0

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	5.05	4.74	8.63	9.90	11.29	13.22
Debtors	6.42	8.76	6.66	6.99	7.90	8.53
Other Current Assets	4.84	6.91	6.08	6.36	6.87	7.42
Total Current Assets	16.31	20.41	21.37	23.26	26.07	29.18
Net Block	1.69	3.47	6.76	6.35	5.93	5.43
Goodwill & Other Intangible Assets	4.22	6.03	6.47	6.47	6.47	6.47
Other Non-current Assets	0.43	0.55	0.86	0.53	0.55	0.58
Total Non Current Assets	6.34	10.04	14.09	13.35	12.95	12.47
Creditors	1.84	3.01	2.65	2.61	2.98	3.22
Other Current Liabilities & Provns	3.46	4.94	5.51	5.50	5.51	5.73
Total Current Liabilities	5.30	7.95	8.16	8.11	8.50	8.94
TOTAL APPLICATION OF FUNDS	17.35	22.50	27.30	28.50	30.51	32.71
Total Shareholders' Funds	16.69	19.42	20.90	22.25	23.91	25.74
Total Debt	0.06	2.58	2.89	2.89	2.89	2.89
Other Liabilities + Minority	0.61	0.50	3.51	3.37	3.71	4.08
TOTAL SOURCES OF FUNDS	17.35	22.50	27.30	28.50	30.51	32.71

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	2.06	1.56	6.23	4.08	4.58	5.38
Capex + Acq	-1.45	-4.17	-1.38	-1.37	-1.48	-1.60
Free Cash Flow (FCF)	0.61	-2.61	4.85	2.71	3.09	3.78
Investing Cash Flow	-1.38	-4.13	-1.33	-0.99	-1.10	-1.23
Financing Cash Flow	-2.04	2.01	-1.19	-1.82	-2.09	-2.22
Closing Cash & Equivalents	5.05	4.74	8.63	9.90	11.29	13.22

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	15.1	17.7	12.9	11.4	13.1	13.4
RoIC (%)	18.9	19.9	14.0	13.7	16.5	17.5
Tax Rate (%)	29.9	28.4	27.7	26.0	26.0	26.0
Debtors (Billed days)	75	82	58	65	68	68
DPS (Rs/sh)	2.7	2.8	5.2	5.2	6.4	7.0
P/E (x)	17.0	12.6	15.3	16.2	13.1	12.0
EV/EBITDA (x)	9.5	7.6	6.8	6.4	5.3	4.5
Payout Yield (Dividend + Buyback) %	1.5	1.6	3.0	2.9	3.6	4.0



Sonata Software

Strong building blocks

We maintain our BUY rating on Sonata, based on (1) relatively stable portfolio ex-Travel, (2) focus on high growth Microsoft ecosystem, (3) opportunity in the Dynamics modernisation program, (4) IP-led business model and, (5) highest margin (IITS) in Tier-2 IT. Sonata has continuously invested in strengthening its Microsoft relationship (~60% of IIT revenue), which has yielded positive results (four-year CAGR of +19%). A gradual recovery in top travel client and traction in Microsoft related services (Dynamics 365) would lead to growth in 2HFY21. The impact on margins is minimal; operational efficiency, cost-cutting, resource re-allocation and offshoring should keep the margin in the desired range of 20-21%. Healthy payout yield and high RoE (~38%) command a premium. We increase our target multiple to 14x (vs. 12x earlier), ~25% premium to the five-year average. Our target price now stands at Rs 370, based on 14x Jun-22E EPS. The stock currently trades at a P/E of 14.3/12.1x FY21/22E.

Outlook: We expect IITS revenue to recover from 2QFY21, IITS growth ex-TUI for 2/3/4Q will be 0.4/1.7/1.8% QoQ. IITS margin will be at 21.1/21.4% for FY21/22E.

BUY

CMP (as on 21 Aug 2020)	Rs 313
Target Price	Rs 370
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	144	161	181	153	171	186
Growth (%)	18.6	12.0	12.2	-15.3	11.8	8.8
Net Revenues	24.54	29.61	37.43	37.39	41.41	45.37
EBITDA	2.31	3.36	3.73	3.20	3.72	4.13
EBIT	2.19	3.23	3.36	2.80	3.28	3.65
EBIT (%)	8.9	10.9	9.0	7.5	7.9	8.1
PBT	2.60	3.49	3.79	3.04	3.59	4.01
APAT	1.91	2.47	2.77	2.27	2.68	2.99
EPS (Rs)	18.4	23.7	26.7	21.8	25.7	28.7

Balance Sheet (Consolidated)

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YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	5.46	3.46	4.10	4.90	5.58	6.35
Debtors	3.96	8.11	7.00	7.68	8.51	9.32
Other Current Assets	0.80	0.96	0.88	1.02	1.17	1.34
Total Current Assets	10.22	12.53	11.98	13.60	15.25	17.02
Net Block	0.33	0.54	1.42	1.44	1.33	1.21
Goodwill & Other Intangible Assets	0.81	1.45	1.56	1.56	1.56	1.56
Other Non-current Assets	0.85	0.64	0.96	1.08	1.22	1.39
Total Non Current Assets	1.99	2.63	3.94	4.08	4.11	4.16
Creditors	4.32	5.87	5.62	6.56	7.23	7.91
Other Current Liabilities & Provns	0.96	1.09	1.27	1.29	1.36	1.43
Total Current Liabilities	5.29	6.97	6.89	7.85	8.58	9.33
TOTAL APPLICATION OF FUNDS	6.93	8.19	9.03	9.83	10.78	11.84
Total Shareholders' Funds	6.53	7.68	6.70	7.50	8.45	9.51
Total Debt	0.41	0.52	2.58	2.58	2.58	2.58
Other Liabilities + Minority	-0.02	-0.01	-0.24	-0.24	-0.24	-0.24
TOTAL SOURCES OF FUNDS	6.93	8.19	9.03	9.83	10.78	11.84

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	2.98	-0.06	3.69	2.44	2.42	2.71
Capex + Acq	-0.06	-0.46	-0.08	-0.41	-0.33	-0.36
Free Cash Flow (FCF)	2.91	-0.52	3.60	2.02	2.09	2.35
Investing Cash Flow	0.03	-0.41	0.00	0.00	0.15	0.16
Financing Cash Flow	-1.40	-1.66	-3.10	-1.63	-1.90	-2.10
Closing Cash & Equivalents	5.46	3.46	4.10	4.90	5.58	6.35

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	30.8	34.7	38.5	31.9	33.5	33.3
RoIC (%)	109.6	48.4	49.8	42.3	47.0	49.6
Tax Rate (%)	26.3	29.0	27.0	25.5	25.5	25.5
Debtors (Billed days)	59	100	68	75	75	75
DPS (Rs/sh)	10.5	12.8	20.3	12.0	14.2	15.8
P/E (x)	17.0	13.2	11.7	14.3	12.1	10.9
EV/EBITDA (x)	12.4	9.2	8.3	9.4	7.9	7.0
Payout Yield (Dividend + Buyback) %	3.5	4.4	10.9	4.5	5.3	5.9



Majesco

Value unlocking

We maintain our BUY rating post the value unlocking of the US subsidiary. We always maintained a constructive stance on Majesco's niche and rated Insurance platform. The deal with Thoma Bravo at 5x EV/revenue (~110% premium to pre-deal valuations) reflects embedded value. Majesco Ltd, which holds a 74% stake in Majesco US, will receive cash of Rs 31.4 bn (post-tax). cash will be distributed to Indian shareholders through buyback/dividend. Majesco's growth will be led by traction in the Products segment (48% of revenue, cloud subscription + licence + AMC). Majesco has positioned itself as a pure-play Products company and is focusing on driving growth through SI partnerships. COVID-19 has accelerated shift to cloud initiative for Insurance companies, and Majesco will be a beneficiary. The impact of COVID-19 was minimal, with only some of the deals in the pipeline getting deferred by 1-2 quarters. The Services portfolio (52% of revenue, cloud implementation + on-premise + professional services) is relatively stable. EBIT margin expansion was healthy, supported by higher-margin cloud subscription revenue. We increase the EV/revenue multiple to 3x (vs. 1x earlier) and arrive at a target price of Rs 1,050 based on June-22E revenue.

Outlook: We have assumed Majesco revenue growth of 14.8/10.1% for FY21/22E and ~12.8/13.4% EBITDA margin. FY21E growth implies 2/3/4Q revenue growth of +0.8/+1.4/+1.7%, which is modest.

BUY

CMP (as on 21 Aug 2020)	Rs 750
Target Price	Rs 1,050
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	123	140	146	168	185	213
Growth (%)	1.0	13.7	4.7	14.8	10.1	15.0
Net Revenues	8.06	9.88	10.40	12.62	14.06	16.17
EBITDA	0.23	0.93	1.17	1.61	1.88	2.51
EBIT	0.05	0.73	0.83	1.21	1.44	2.07
EBIT (%)	0.6	7.4	7.9	9.6	10.3	12.8
PBT	0.21	1.03	1.17	1.14	1.52	2.15
APAT	-0.04	0.51	0.54	0.72	0.86	1.22
EPS (Rs)	-1.5	18.3	19.4	25.7	30.8	43.7

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	4.03	4.04	4.18	3.34	3.97	5.01
Debtors	1.28	1.20	1.98	2.03	2.55	2.86
Other Current Assets	0.94	1.78	1.68	2.34	2.60	2.99
Total Current Assets	6.26	7.01	7.83	7.71	9.12	10.86
Net Block	0.67	0.91	1.06	1.92	2.04	2.25
Goodwill & Other Intangible Assets	1.89	2.47	2.62	2.62	2.62	2.62
Other Non-current Assets	0.08	0.20	0.32	0.33	0.35	0.36
Total Non Current Assets	2.63	3.59	3.99	4.87	5.01	5.23
Creditors	0.16	0.17	0.30	0.34	0.39	0.43
Other Current Liabilities & Provns	1.79	2.15	3.16	3.10	3.55	3.94
Total Current Liabilities	1.95	2.32	3.46	3.44	3.93	4.38
TOTAL APPLICATION OF FUNDS	6.95	8.28	8.36	9.13	10.19	11.72
Total Shareholders' Funds	5.43	6.77	6.98	7.51	8.30	9.45
Total Debt	0.69	0.24	0.24	0.24	0.24	0.24
Other Liabilities + Minority	0.83	1.27	1.14	1.38	1.66	2.03
TOTAL SOURCES OF FUNDS	6.95	8.28	8.36	9.13	10.19	11.72

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	-0.23	0.48	1.19	0.55	1.19	1.68
Capex + Acq	-0.14	-0.88	-1.33	-1.26	-0.56	-0.65
Free Cash Flow (FCF)	-0.36	-0.40	-0.13	-0.71	0.63	1.03
Investing Cash Flow	-0.11	-0.84	-1.23	-1.31	-0.47	-0.55
Financing Cash Flow	2.32	0.17	-0.09	-0.08	-0.09	-0.09
Closing Cash & Equivalents	4.03	4.04	4.18	3.34	3.97	5.01

Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	-1.0	8.4	7.9	9.9	10.9	13.8
RoIC (%)	0.2	14.3	15.1	17.2	17.3	23.1
Tax Rate (%)	86.9	30.2	23.1	29.1	28.0	28.0
Debtors (Billed days)	58	44	69	59	66	64
DPS (Rs/sh)	1.2	2.1	2.6	2.0	2.5	2.5
P/E (x)	NM	40.9	38.7	29.2	24.4	17.2
EV/EBITDA (x)	78.0	18.5	14.6	11.1	9.2	6.5
Payout Yield (Dividend + Buyback) %	0.1	0.0	0.6	0.3	0.3	0.3



Mastek

Shifting gears

We maintain our BUY rating on Mastek, based on (1) sticky UK government relationship, (2) successful integration of higher-margin EVOSYS (Oracle cloud) business, (3) improving margin profile, (4) value unlocking of Majesco US and, (5) healthy balance sheet with net cash of Rs 3.73bn (22% of Mcap) post-Evosys payout and Majesco US stake sale. The UK government portfolio will continue to perform well given Mastek's strong relationship, integration of Evosys capabilities, and revival of the UK government spending. The slowdown in Retail has impacted the US revenue, the recovery of which could be protracted. Margin expansion was led by the integration of high-margin Evosys, cost-cutting, and offshoring. Evosys growth will be driven by higher cloud adoption/migration opportunity emerging post COVID. Mastek and Evosys go-to-market strategy will open access to new clients and geographies. The company is changing orbit, and successful execution/cross-sell can lead to higher growth. We increase our target multiple to 12x (vs. 9x earlier), ~10% premium to the five-year average. Our target price now stands at Rs 815, based on 12x Jun-22E EPS. The stock currently trades at a P/E of 13/12x FY21/22E.

Outlook: We have assumed Evosys revenue of USD 71/78mn for FY21/22E and ~20% EBITDA margin. Mastek organic growth for FY21/22E is expected to be at +5/+9% with margins of 14.3/14.8% respectively.

BUY

CMP (as on 21 Aug 2020)	Rs 728
Target Price	Rs 815
NIFTY	11,372

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Income Statement (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Net Revenues (USD mn)	127	148	151	204	217	236
Growth (%)	51.8	16.5	2.2	34.9	6.5	9.0
Net Revenues	8.17	10.33	10.71	15.33	16.49	17.97
EBITDA	1.00	1.34	1.57	2.47	2.71	3.00
EBIT	0.82	1.16	1.32	2.15	2.36	2.61
EBIT (%)	10.0	11.3	12.3	14.0	14.3	14.5
PBT	0.96	1.33	1.43	2.46	2.56	2.81
APAT	0.70	1.01	1.31	1.59	1.73	1.91
EPS (Rs)	27.7	39.9	51.5	55.9	60.8	66.9

Balance Sheet (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Cash & Equivalents	2.06	2.07	3.75	4.88	6.22	7.54
Debtors	1.74	2.08	3.16	3.49	3.61	3.94
Other Current Assets	0.49	0.69	1.74	2.10	2.29	2.52
Total Current Assets	4.28	4.84	8.65	10.46	12.12	14.00
Net Block	0.71	0.70	1.80	1.94	2.08	2.23
Goodwill & Other Intangible Assets	1.08	0.98	6.77	6.77	6.77	6.77
Other Non-current Assets	1.80	2.98	1.43	1.43	1.43	1.43
Total Non Current Assets	3.59	4.66	10.00	10.14	10.28	10.43
Creditors	0.19	0.09	1.05	1.18	1.27	1.38
Other Current Liabilities & Provns	1.50	1.58	2.70	3.09	3.27	3.49
Total Current Liabilities	1.69	1.68	3.75	4.27	4.53	4.87
TOTAL APPLICATION OF FUNDS	6.18	7.83	14.90	16.33	17.88	19.57
Total Shareholders' Funds	5.49	7.16	7.90	9.12	10.42	11.85
Total Debt	0.70	0.70	3.34	3.35	3.35	3.35
Other Liabilities + Minority	-0.01	-0.04	3.65	3.87	4.11	4.36
TOTAL SOURCES OF FUNDS	6.18	7.83	14.90	16.33	17.88	19.57

Source: Company, HSIE Research

Cash Flow (Consolidated)

YE March (Rs bn)	FY18	FY19	FY20	FY21E	FY22E	FY23E
Operating Cash Flow (OCF)	0.64	0.75	1.84	1.66	2.07	2.14
Capex + Acq	-0.21	-0.32	-4.41	-0.46	-0.49	-0.54
Free Cash Flow (FCF)	0.43	0.43	-2.58	1.20	1.57	1.60
Investing Cash Flow	-0.17	-0.30	-2.72	-0.05	-0.19	-0.23
Financing Cash Flow	-0.07	-0.16	2.06	-0.47	-0.54	-0.58
Closing Cash & Equivalents	2.06	2.07	3.75	4.88	6.22	7.54

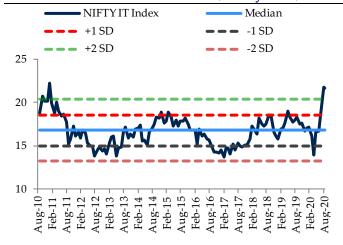
Key Ratios

	FY18	FY19	FY20	FY21E	FY22E	FY23E
RoE (%)	13.7	15.9	17.4	18.7	17.7	17.1
RoIC (%)	23.9	32.8	16.2	15.7	17.6	18.9
Tax Rate (%)	27.1	23.9	21.2	26.3	23.0	23.0
Debtors (Billed days)	78	74	108	83	80	80
DPS (Rs/sh)	6.0	8.5	11.3	13.6	14.8	16.3
P/E (x)	26.3	18.2	14.1	13.0	12.0	10.9
EV/EBITDA (x)	17.0	12.8	11.6	7.8	6.6	5.5
Payout Yield (Dividend + Buyback) %	0.6	1.0	1.7	1.9	2.1	2.3



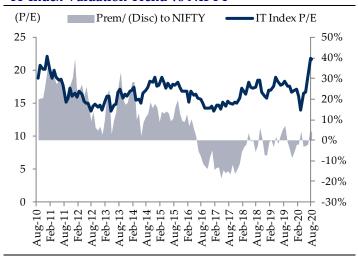
Valuation charts

NIFTY IT Index Valuation Trend (P/E 1-yr fwd)



Source: Bloomberg, HSIE Research

IT Index Valuation Trend vs NIFTY

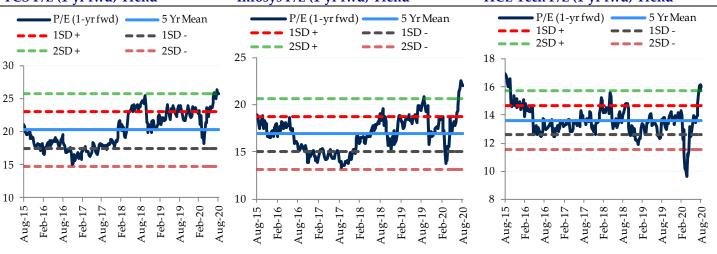


Source: Bloomberg, HSIE Research

TCS P/E (1-yr fwd) Trend

Infosys P/E (1-yr fwd) Trend

HCL Tech P/E (1-yr fwd) Trend

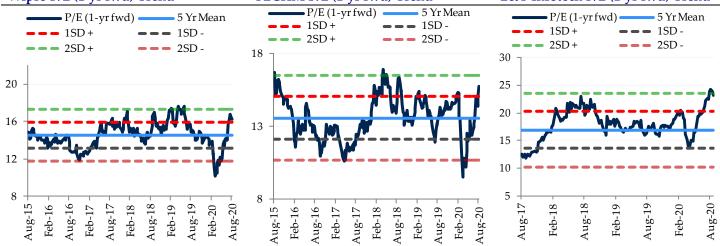


Source: Bloomberg, HSIE Research

Wipro P/E (1-yr fwd) Trend

TECHM P/E (1-yr fwd) Trend

L&T Infotech P/E (1-yr fwd) Trend

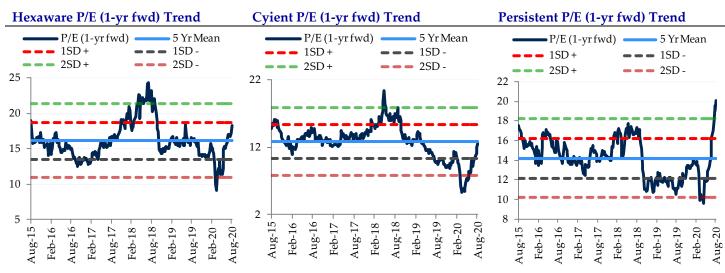


Source: Bloomberg, HSIE Research

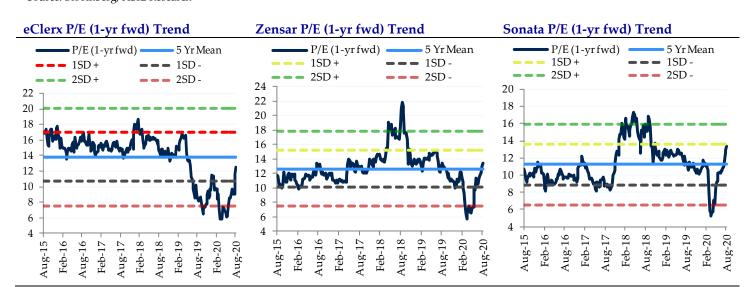




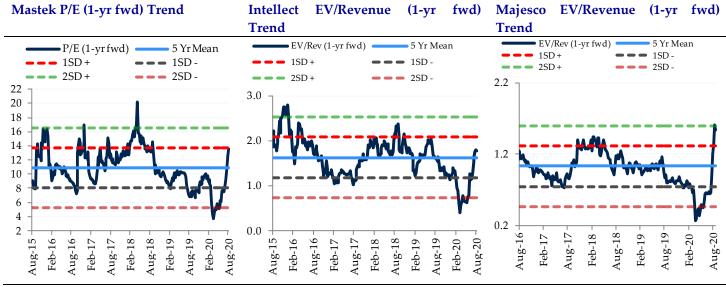
Source: Bloomberg, HSIE Research



Source: Bloomberg, HSIE Research



Source: Bloomberg, HSIE Research



Source: Bloomberg, HSIE Research

IT: Sector Thematic



Rating Criteria

BUY: >+15% return potential
ADD: +5% to +15% return potential
REDUCE: -10% to +5% return potential
SELL: > 10% Downside return potential

Disclosure:

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HDFC securities



































Appliances: Looing beyond near-term disruption



India Equity Strategy: Quarterly flipbook

IT: Sector Thematic





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